

## The Pakistan Credit Rating Agency Limited

## Rating Report

# JS Global Capital Limited | BMR

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Rating History							
Dissemination Date	Long Term Rating	Short Term Rating	Outlook	Action	Rating Watch		
14-Dec-2022	BMR1	-	Stable	Maintain	-		
14-Dec-2021	BMR1	-	Stable	Maintain	-		
14-Dec-2020	BMR1	-	Stable	Maintain	-		
27-Dec-2019	BMR1	-	Stable	Maintain	-		
28-Jun-2019	BMR1	-	Stable	Maintain	-		
31-Dec-2018	BMR1	-	Stable	Maintain	-		
17-Nov-2017	BMR1	-	Stable	Initial	-		

## **Rating Rationale and Key Rating Drivers**

JS Global Capital Limited ("JSGCL" or the "Company") carrying the legacy of equity brokerage business holds one of the leading positions in the brokerage industry. JSGCL has established a sound system of internal controls to ensure compliance with the regulations and effective operations. The internal audit is performed by the parent Company on a regular basis and reports directly to the audit committee, enhancing the effectiveness of the internal audit function. Comprehensive guidelines and policies have been developed and implemented across the Company and products. JSGCL provides its clients with access to online trading, mobile-app, dedicated traders, and customer services. The IT department ensures backup of the critical data in accordance with the IT policies and the ability of the Company to function effectively in case of disaster. JSGCL has an established branch network across the country to cater to the needs of different investors. JSGCL has a well-experienced management team, a sound governance framework, and well-established compliance protocols which bodes well for the rating. In tandem with the decline in market volumes, JSGCL's business performance also took a hit. The revenue from equity brokerage declined by ~58% during the 9MCY22 to stand at ~PKR 306mln (9MCY21: ~PKR 734mln). Alternate revenue streams including interest income however meant that the bottom line for the company stood at PKR26mn. Going forward, JSGCL plans to further solidify its business model with enhancement in market share and diversity in revenue streams augmented by an influx in corporate finance/advisory services. The assigned rating takes into account the Company's association with one of the largest business groups 'The JS Group'. JSGCL does not engage in proprietary trading which reduces exposure to market risk providing comfort to the rating.

Going forward, upholding strong internal controls and diligent monitoring of risks is important. The rating is dependent on the management's ability to sustain and strengthen the revenue base by augmenting consultancy and advisory services. Retaining market share and sustaining profitability from core operations remain critical.

Disclosure			
Name of Rated Entity	JS Global Capital Limited   BMR		
Type of Relationship	Solicited		
<b>Purpose of the Rating</b>	Broker Management Rating		
Applicable Criteria	Assessment Framework   Broker Management Rating(Jun-22)		
Related Research	Sector Study   Brokerage & Securities(Jan-22)		
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# **Brokerage & Securities**

## The Pakistan Credit Rating Agency Limited

#### Ownership

Ownership Structure JS Bank Limited (JSBL) is the major shareholder of JSGCL with an ownership stake of ~93%. The remaining shares are vested with the general public and other market participants. JSBL is the subsidiary of Jahangir Siddiqui & Company Limited (JSCL).

Stability JS Bank Limited is a subsidiary (~75%) of Jahangir Siddiqui & Co. Limited (JSCL). Other shareholders include banks and financial institutions, and foreign investors while the remaining stake is distributed amongst local individuals and other shareholders. The bank's shareholding pattern is expected to remain stable in the foreseeable future.

Business Acumen Jahangir Siddiqui & Company Limited has established a considerable presence in major sectors of Pakistan's economy. JSCL and its subsidiary companies (The Group) are involved in trading securities, maintaining strategic investments, investment advisory, brokerage, asset management, agency telecommunication, commercial banking, power generation and other businesses.

**Financial Strength** During 9MCY22, the Group reported a profit after tax of ~PKR 1,897mln for the nine months ended September 30, 2022. The Group has reported improvement in its assets base which increased to PKR 619,179 million as of September 30, 2022. PACRA has assigned a long-term credit rating of AA and a short-term rating of A1+ to JSCL.

#### Governance

Board Structure The Company's Board of Directors (BoD) comprises eight members, which include two independent directors, four non-executive directors and two executive directors. The board is currently chaired by Mr. Shahab Anwar Khawaja, an independent director.

Members' Profile All the directors are seasoned professionals and possess manifold experiences in the relevant fields. The board members are skilled and experienced to manage business operations efficiently. The presence of independent directors strengthens the governance framework.

**Board Effectiveness** To ensure an effective control environment and compliance with reporting standards, the Company has constituted three board committees: i) Audit Committee, ii) Risk Management Committee, and iii) Human Resource and Remuneration Committee. The Committees are chaired by independent directors.

Financial Transparency JSGCL has appointed M/S KPMG Taseer Hadi & Co. Chartered Accountants as the external auditors. The auditors have expressed an unqualified opinion on the financial statements of JSGCL for CY21. The firm is placed in Category A of the SBP's panel of auditors.

#### Management

Management Team The management team comprises seasoned professionals possessing worthy educational credentials and expertise in their domains. During the period under review, the CEO, Mr. Kamran Nasir, resigned from his position. Mr. Imtiaz Gadar has been appointed as the CEO of JSGCL. He was previously serving as the deputy CEO of JSGCL. Mr. Imtiaz has over 20 years of capital markets experience and has worked with well-known companies such as JP Morgan - Pakistan and Bank Alfalah Limited.

Organizational Structure JS Global has a multi-tier organizational structure consisting of the following departments, i) Finance, ii) Risk Management & Compliance, iii) IT, iv) Equity Operations, v) Research, vi) International Sales, vii) Online Trading, viii) Commodity Trading, xi) Corporate Finance and x) Internal Audit. To streamline operations, three committees exist at the senior management level, (i) Management Committee, (ii) Investment Committee, and (iii) IT Digitization Committee.

Client Servicing The Company offers multiple account opening mediums. Similarly, various channels, including a mobile app, are available to customers to execute and monitor their transactions. The Company has a strong client reporting mechanism with account statements and market reports communicated to the clients on regular basis

Complaint Management A sound complaint management system is in place. Complaints can be made via e-mail, SMS, calls, and website.

Extent Of Automation / Integration The front and back-end software is procured from an approved vendor with complete integration. The system is capable to generate real-time MIS pertaining to order placements, execution and risk management, and compliance.

Continuity Of Operations JSGCL has a detailed disaster recovery plan to ensure business continuity at the time of disaster. Moreover, backups are maintained on a timely basis.

Risk Management Framework JSGCL has a strong control environment supported by the internal audit being performed at the group level and reporting directly to the Audit Committee. Mr. Tanzeel ur rehman, who is an MBA with ~19 years of experience, heads the Risk Management and Compliance Department. The control framework could be improved further with the appointment of separate heads of departments for the Risk Management and Compliance function.

Regulatory Compliance The Risk Management & Compliance Department ensures regular monitoring of controls and systems, which ensures all functions are in line with the applicable policies and procedures.

## **Business Sustainability**

**Business Risk** Pakistan's economy during CY22 has remained largely volatile. From international aspects such as the global recession and the Russia-Ukraine war to domestic political uncertainty and flash floods devasting a significant part of the country, investors have had no confidence in the market. Traded volumes have remained low which has affected the top line of the brokerage industry as a whole. Political stability after elections may play a large factor in possibly stabilizing the market; however, the recent increase in policy interest rates may continue to deter investors towards safer fixed-income returns instead of the riskier equity market.

Business Profile JSGCL provides the services of Equity & Commodity Brokerage, Money Market, Corporate Finance, and Research. The clients are divided into three broad categories: i) Foreign ii) Institutions & Corporates and iii) Retail and HNWIs.

Revenue And Profitability Analysis JSGCL's operating revenue is mainly concentrated in equity brokerage while the corporate finance/advisory department is also in place to augment the revenue streams. Additionally, JSGCL also provides and earns from commodity brokerage and MFS/MTS services. The revenue from equity brokerage declined by ~58% during the 9MCY22 to stand at ~PKR 306mln (9MCY21: ~PKR 734mln). JSGCL reported a net profit of PKR ~26mln in 9MCY22 compared to a net profit of ~PKR 400mln in SPLY. The Company earned a topline of ~PKR 1,061mln during CY21 (CY20: ~PKR 613mln) while profit after tax stood at ~PKR 411mln during CY21 (CY20: ~PKR 207mln).

## Financial Sustainability

Credit Risk The Company has developed and implemented risk management policies and guidelines whereby clients are provided trading limits according to their worth and proper margins are collected and maintained from the clients. The management continuously monitors the credit exposure of the clients.

Market Risk The investment book of JSGCL remains limited to bank placements, RBFS, and other low-risk investments and does not engage in proprietary book investments, limiting the exposure to market risk.

**Liquidity Profile** The Current Liabilities of the Company stood at ~PKR 3,626mln at end-Sep'22, compared with ~PKR 3,834mln at end-Dec'21. Whereas the current assets stood at ~PKR 5,094mln at end-Sep'22, compared to ~PKR 5,399mln at end-Dec'21. JSGCL has secured short-term financing facilities from different banks to utilize in case of liquidity needs.

Financial Risk JSGCL has a strong capitalization level with the Company's equity standing at ~PKR 2,214mln at end-Sep'22. The ratings take comfort from a low-leveraged capital structure.

				PKR ml
JS Global Capital Limited	Sep-22	Dec-21	Dec-20	Dec-19
Public Listed	9M	12M	12M	12M
BALANCE SHEET				
1 Finances	1,182	1,846	624	8:
2 Investments	172	186	278	1
3 Other Earning Assets	96	608	124	1,1
4 Non-Earning Assets	4,787	3,951	4,365	2,8
5 Non-Performing Finances-net		0	0	,-
Total Assets	6,237	6,591	5,391	5,0
6 Funding	647	695	123	2
7 Other Liabilities (Non-Interest Bearing)	3,375	3,699	2,821	1,6
Total Liabilities	4,022	4,394	2,944	1,8
Equity	2,214	2,196	2,446	2,2
INCOME STATEMENT				
1 Fee Based Income	511	1,061	613	3
2 Operating Expenses	(514)	(749)		(5
3 Non Fee Based Income	188	252	259	3
Total Opearting Income/(Loss)	185	564	306	1
4 Financial Charges	(118)	(29)	(17)	(
Pre-Tax Profit	66	535	290	1
5 Taxes	(41)	(125)	(83)	(
Profit After Tax	26	411	207	
RATIO ANALYSIS				
1 Cost Structure				
Financial Charges / Total Opearting Income/(Loss)	64%	5%	6%	27%
Return on Equity (ROE)	2%	25%	12%	4%
2 Capital Adequacy				
Equity / Total Assets (D+E+F)	36%	33%	45%	44%
Free Cash Flows from Operations (FCFO) / (Financial Charges + Current Maturity of Long Term Debt + Uncovered Short Term Borrowings)	47%	3.58	3.53	3.72
3 Liquidity				
Liquid Assets / Total Assets (D+E+F)	29%	24%	21%	13%
Liquid Assets / Trade Related Liabilities	59%	72%	48%	47%
4 Credit & Market Risk				
Accounts Receivable / Short-term Borrowings + Advances from Customers + Payables to Customers	59%	71%	47%	37%
Equity Instruments / Investments	13%	17%	12%	81%



## **Broker Management Rating**

An independent opinion on the quality of management and services provided by a broker

Scale	Definition		
BMR 1A	<b>Excellent.</b> Excellent regulatory compliance, control environment, and financial management; governance and risk management frameworks are extremely effective; HR, IT, and customer services are strongly proactive.		
BMR 1++	Strong. Strong regulatory compliance, control environment, and financial management; governance and risk management		
<b>BMR 1</b> +	frameworks are highly effective; HR, IT, and customer services are highly proactive.		
BMR 1	frameworks are nightly effective, rik, 11, and customer services are nightly proactive.		
BMR 2++			
<b>BMR 2</b> +	<b>Sound.</b> Sound regulatory compliance, control environment, and financial management; governance and risk management frameworks are effective; HR, IT, and customer services are proactive.		
BMR 2	frameworks are effective, Fix, 11, and customer services are proactive.		
BMR 3++			
BMR 3+	Adequate. Adequate regulatory compliance, control environment, and financial management; governance and risk management frameworks are satisfactory; HR, IT, and customer services are adequate.		
BMR 3	name works are satisfactory, in, in, in this control services are acceptance		
BMR 4++			
<b>BMR 4</b> +	Inadequate. Inadequate regulatory compliance, control environment, and financial management; governance and risk management		
BMR 4	frameworks need improvements; HR, IT, and customer services are insufficient.		
	Weak, Weak regulatory compliance and business practices.		

**BMR 5** 

Weak. Weak regulatory compliance and business practices.

Outlook (Stable, Positive, Negative, Developing) Indicates the potential and direction of a rating over the intermediate term in response to trends in economic and/or fundamental business/financial conditions. It is not necessarily a precursor to a rating change. 'Stable' outlook means a rating is not likely to change. 'Positive' means it may be raised. 'Negative' means it may be lowered. Where the trends have conflicting elements, the outlook may be described as 'Developing'.

Rating Watch Alerts to the possibility of a rating change subsequent to, or, in anticipation of some material identifiable event with indeterminable rating implications. But it does not mean that a rating change is inevitable. A watch should be resolved within foreseeable future, but may continue if underlying circumstances are not settled. Rating watch may accompany rating outlook of the respective opinion.

Suspension It is not possible to update an opinion due to lack of requisite information.

Opinion should be resumed in foreseeable future. However, if this does not happen within six (6) months, the rating should be considered withdrawn.

Withdrawn A rating is withdrawn on a) termination of rating mandate, b) cessation of underlying entity, c) the rating remains suspended for six months, or/and d) PACRA finds it impractical to surveill the opinion due to lack of requisite information. Harmonization A change in rating due to revision in applicable methodology or underlying scale.

Surveillance. Surveillance on a publicly disseminated rating opinion is carried out on an ongoing basis till it is formally suspended or withdrawn. A comprehensive surveillance of rating opinion is carried out at least once every six months. However, a rating opinion may be reviewed in the intervening period if it is necessitated by any material happening.

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## **Regulatory and Supplementary Disclosure**

(Credit Rating Companies Regulations, 2016)

#### **Rating Team Statements**

(1) Rating is just an opinion about the creditworthiness of the entity and does not constitute recommendation to buy, hold or sell any security of the entity rated or to buy, hold or sell the security rated, as the case may be | Chapter III; 14-3-(x)

#### 2) Conflict of Interest

- i. The Rating Team or any of their family members have no interest in this rating | Chapter III; 12-2-(j)
- ii. PACRA, the analysts involved in the rating process and members of its rating committee, and their family members, do not have any conflict of interest relating to the rating done by them | Chapter III; 12-2-(e) & (k)
- iii. The analyst is not a substantial shareholder of the customer being rated by PACRA [Annexure F; d-(ii)] Explanation: for the purpose of above clause, the term "family members" shall include only those family members who are dependent on the analyst and members of the rating committee

#### Restrictions

- (3) No director, officer or employee of PACRA communicates the information, acquired by him for use for rating purposes, to any other person except where required under law to do so. | Chapter III; 10-(5)
- (4) PACRA does not disclose or discuss with outside parties or make improper use of the non-public information which has come to its knowledge during business relationship with the customer | Chapter III; 10-7-(d)
- (5) PACRA does not make proposals or recommendations regarding the activities of rated entities that could impact a credit rating of entity subject to rating | Chapter III; 10-7-(k)

## **Conduct of Business**

- (6) PACRA fulfills its obligations in a fair, efficient, transparent and ethical manner and renders high standards of services in performing its functions and obligations; | Chapter III; 11-A-(a)
- (7) PACRA uses due care in preparation of this Rating Report. Our information has been obtained from sources we consider to be reliable but its accuracy or completeness is not guaranteed. PACRA does not, in every instance, independently verifies or validates information received in the rating process or in preparing this Rating Report | Clause 11-(A)(p).
- (8) PACRA prohibits its employees and analysts from soliciting money, gifts or favors from anyone with whom PACRA conducts business | Chapter III; 11-A-(q)
- (9) PACRA ensures before commencement of the rating process that an analyst or employee has not had a recent employment or other significant business or personal relationship with the rated entity that may cause or may be perceived as causing a conflict of interest; | Chapter III; 11-A-(r) (10) PACRA maintains principal of integrity in seeking rating business | Chapter III; 11-A-(u)
- (11) PACRA promptly investigates, in the event of a misconduct or a breach of the policies, procedures and controls, and takes appropriate steps to rectify any weaknesses to prevent any recurrence along with suitable punitive action against the responsible employee(s) | Chapter III; 11-B-(m)

## **Independence & Conflict of interest**

- (12) PACRA receives compensation from the entity being rated or any third party for the rating services it offers. The receipt of this compensation has no influence on PACRA's opinions or other analytical processes. In all instances, PACRA is committed to preserving the objectivity, integrity and independence of its ratings. Our relationship is governed by two distinct mandates i) rating mandate signed with the entity being rated or issuer of the debt instrument, and fee mandate signed with the payer, which can be different from the entity
- (13) PACRA does not provide consultancy/advisory services or other services to any of its customers or to any of its customers' associated companies and associated undertakings that is being rated or has been rated by it during the preceding three years unless it has adequate mechanism in place ensuring that provision of such services does not lead to a conflict of interest situation with its rating activities; | Chapter III; 12-2-(d)
- (14) PACRA discloses that no shareholder directly or indirectly holding 10% or more of the share capital of PACRA also holds directly or indirectly 10% or more of the share capital of the entity which is subject to rating or the entity which issued the instrument subject to rating by PACRA; | Reference Chapter III; 12-2-(f)
- (15) PACRA ensures that the rating assigned to an entity or instrument is not be affected by the existence of a business relationship between PACRA and the entity or any other party, or the non-existence of such a relationship | Chapter III; 12-2-(i)
- (16) PACRA ensures that the analysts or any of their family members shall not buy or sell or engage in any transaction in any security which falls in the analyst's area of primary analytical responsibility. This clause shall, however, not be applicable on investment in securities through collective investment schemes. | Chapter III; 12-2-(l)
- (17) PACRA has established policies and procedure governing investments and trading in securities by its employees and for monitoring the same to prevent insider trading, market manipulation or any other market abuse | Chapter III; 11-B-(g)

## Monitoring and review

- (18) PACRA monitors all the outstanding ratings continuously and any potential change therein due to any event associated with the issuer, the security arrangement, the industry etc., is disseminated to the market, immediately and in effective manner, after appropriate consultation with the entity/issuer; | Chapter III | 18-(a)
- (19) PACRA reviews all the outstanding ratings on semi-annual basis or as and when required by any creditor or upon the occurrence of such an event which requires to do so; | Chapter III | 18-(b)
- (20) PACRA initiates immediate review of the outstanding rating upon becoming aware of any information that may reasonably be expected to result in downgrading of the rating; | Chapter III | 18-(c)
- (21) PACRA engages with the issuer and the debt securities trustee, to remain updated on all information pertaining to the rating of the entity/instrument; | Chapter III | 18-(d)

## **Probability of Default**

(22) PACRA's Rating Scale reflects the expectation of credit risk. The highest rating has the lowest relative likelihood of default (i.e, probability). PACRA's transition studies capture the historical performance behavior of a specific rating notch. Transition behavior of the assigned rating can be obtained from PACRA's Transition Study available at our website. (www.pacra.com). However, actual transition of rating may not follow the pattern observed in the past | Chapter III | 14-(f-VII)

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