



The Pakistan Credit Rating Agency Limited

Rating Report

KAM International

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Rating History

Dissemination Date	Long Term Rating	Short Term Rating	Outlook	Action	Rating Watch
27-Jan-2022	A-	A2	Stable	Initial	-

Rating Rationale and Key Rating Drivers

KAM International is a prominent textile venture of Mekotex group. The group has presence in textile, energy and water supply sectors through five established companies Mekotex, Meko Denim, Innovative Energy Solutions, Aquagen & KAM International. The Company has been operational as a single member company with history of more than two decades. The Company is principally engaged in the manufacturing and export of home textile (Bedding sets and variety of napkins, towels and table cloth). Broad product slate has assisted the company in strengthening its position over the years. The Company's management involves experienced professionals, aided by comprehensive reporting, looking after operations of the Company with complete autonomy. Its established business profile emanating from strong presence in the broader value-chain; enabling the company to manage volatility in the textile industry. Sales mix, dominated by exports, displays a steady improvement over the years. The Company enjoys established customer base with several export destinations in European Countries (80%) and United States of America (20%). The management is planning further penetration in USA/ Canada market in the upcoming years. During FY21, the Company's revenues recorded sizable increase to PKR 10.4bln (FY20: PKR 7.99bln), where 97% (FY20: 94%) vests with exports. Net profitability also witnessed improvement whilst margins remained strong. The Company continues to maintain a low leveraged capital structure and strong coverages signifying its very strong financial profile. Going forward, further strengthening of business profile is eyed with the planned expansion.

The ratings are dependent on sustaining the business profile of the Company by maintaining profitability and margins achieved from core textile operations. At the same time, sustainability of income and prudent management of the surplus funds are important.

Disclosure

Name of Rated Entity	KAM International
Type of Relationship	Solicited
Purpose of the Rating	Entity Rating
Applicable Criteria	Methodology Corporate Rating(Jun-21),Criteria Correlation Between Long-term & Short-term Rating Scales(Jun-21),Criteria Rating Modifiers(Jun-21)
Related Research	Sector Study Composite and Garments(Dec-21)
Rating Analysts	Iram Shahzadi iram.shahzadi@pacra.com +92-42-35869504

Profile

Legal Structure KAM International was incorporated on August 7, 1996 as a single-member company. The registered office of the Company is situated at Hub River Rd, Sindh Industrial Trading Estate, Karachi, Sindh

Background KAM International is a prominent textile venture of Mekotex Group of Companies. The group has presence in textile, energy and water supply sectors through five established companies Mekotex, Meko Denim, Innovative Energy Solutions, Aquagen & KAM International. The foundation of the Mekotex group was laid by Mr. Abdul Majid Qasim (late) in 1979 and has since been evolving.

Operations The Company has a highly integrated network of ginning, spinning, weaving, printing, dyeing, finishing, cutting & stitching units under their own setup. KAM International is one of the largest home textile exporters from Pakistan, and leading supplier to top importers & retailers, by providing range of products to the end consumers. The Company is principally engaged in the manufacturing and export of home textile (Bedding sets and variety of napkins, towels and table cloth).

Ownership

Ownership Structure KAM International is a single-member Company owned by Mr. Shoaib Majeed.

Stability There is absence of a shareholding agreement and formal succession plan due to the sole-proprietorship. This may have implications on the stability however more than two decades long history provides comfort.

Business Acumen Mekotex Group is one of the oldest business conglomerates in Pakistan with considerable interests in textile. The group has developed quite good expertise in textile garments sector, over the years, and enjoys long term association with several customers abroad. The group's presence has been limited to textile sector but sustained through volatility over the years.

Financial Strength Kam International is a part of Mekotex Group of Companies. The textile operations of the group are segregated into five businesses – Mekotex, Meko Denim, Innovative Energy Solutions, Aquagen & KAM International. The group has diversified itself into energy and water supply projects, generating a stable stream of income. Annual turnover of the group exceeds ~USD 250mln per annum.

Governance

Board Structure The Company has no board due to aforementioned structure. The position of CEO is vested with Mr. M. Ashraf.

Members' Profile Mr. M. Shoaib Majeed is the owner of the Company. He was born on January 27, 1971. He was graduated in Business Administration in 1994 and joined the family business. His initial assignment was to manage and establish a home textile division named Kam International.

Board Effectiveness Due to the single-member company, there is no formal board. So on all operations, there is a great degree of centralized control of the CEO.

Financial Transparency M. Saleem Associates Chartered Accountants, the external auditors of the company, have a QCR rating by ICAP. They have expressed unqualified opinion on the financial statements of the company for the year ended June 30th, 2021.

Management

Organizational Structure The organizational structure of the company is divided into several functional departments, namely: (i) Finance & Commercial (F&C), (ii) Marketing, (iii) Technical, (iv) Production, (v) Information Technology, and (vi) HR, Admin and procurement functions. All departments have reporting to CEO.

Management Team Overall management control is in the hands of the CEO - Mr. Ashraf Majeed. He was born in April 25, 1969. After graduating in 1990 from Karachi University, Mr. Ashraf Majeed joined the family business.

Effectiveness The management meetings are held on periodic basis with follow-up points to resolve or pro-actively address operational issues, if any, eventually ensuring smooth flow of operations. These meetings are headed by the CEO.

MIS The Company has deployed Oracle-based ERP. The IT system is fully integrated in the all major departments and ensures proper financial and operational control.

Control Environment KAM International utilizes management systems as their mechanism for ensuring control. There is clear evidence of these systems being audited and certified externally. Examples of this include ISO 14001:2004 Environmental Management System, STeP-OEKO TEX, GOTS – Global Organic Textile Standards, Made in Green – OEKO TEX & Better Cotton Index certifications.

Business Risk

Industry Dynamics During the period July-December FY21-22, textile exports surged 26 percent YoY, fielding \$9.39 billion in total export remittances, as compared to \$7.44 billion in the same period last year. This is attributable to increase in demand for textile products internationally and channeling of export orders towards Pakistani market. On a YoY basis, the exports of value-added textile items increased in both quantity and value in December 2021. Going forward, the textile sector's outlook is expected to stay positive in the medium term where the demand for textile products is expected to sustain. In the local market, the textile sector has recorded strong performance. The relief measures introduced by the State Bank of Pakistan such as deferment of loan payments for one year, low-interest rates, and salary refinance scheme also provided comfort to the sector. Many players have also availed the TERF scheme announced by the Central Bank. This will lead to overall leverage of the sector to increase; however, on relaxed financing rates. The sustainability of demand pattern for the current higher orders from Europe and USA remains essential for the feasible utilization of added capacity by textile players.

Relative Position The Company secures a good position on a standalone basis and is considered a middle-tier player.

Revenues The analysis of the last three years reveals that the Company's revenue base has been following an increasing trend. During FY21, top line recorded sizable increase to PKR 10.4bln (FY20: PKR 7.9bln), up by 30% YoY. The Company enjoys established customer base with several export destinations in European Countries (80%) and United States of America (20%). Broad product slate has assisted the company in strengthening its position over the years. Gross profit enhanced to PKR 2.7bln (FY20: PKR 2.3bln). Hence, the net profitability clocked in at PKR 1.7bln (FY20: PKR 1.5bln).

Margins During FY21, gross profit margin stood at 26.6% (FY20: 29.0%) owing to increased cost of sales to PKR 7,608mln (FY20: PKR 5,671mln), representing a rise of 34%. Operating margin witnessed marginal decline to 19.1% (FY20: 21.1%), on the back of 22.5% increase in operating expenses to PKR 772mln (FY20: PKR 630mln). Hence, net profit margin declined to 16.9% (FY20: 19.3%).

Sustainability The Company is planning capacity expansion by about 250,000 metres per annum in next three years. The Company is planning to increase its penetration in USA market by attracting more orders from existing buyers and targeting some new buyers.

Financial Risk

Working Capital During FY21, the Company's net working capital cycle recorded marginal increase to 127days (FY20: 124days) attributable to increase in inventory days (FY21: 110days, FY20: 87days). The Company's net trade assets increased by 23.9% to clock in at PKR 6,097mln (FY20: PKR 4,921mln) which reflects good cushion in trade assets.

Coverages Free Cash Flows from Operations (FCFO) decreased in FY21 and clocked in at PKR 345mln (FY20: PKR 787mln) attributable to sizable increase in drawings. The interest coverage ratio declined to 11.2x in FY21 from 42.4x in FY20 due to an increase in short-term borrowings as well as a finance cost.

Capitalization The financial matrix of the Company is reflecting strong position. The equity base of the Company is at PKR 3,998mln (FY20: PKR 3,686mln). During FY21, leveraging moderately increased to 35.8% (FY20: 17.9%). Short term borrowings comprise 100% (FY20: 100%) of the total borrowings.



The Pakistan Credit Rating Agency Limited

Financial Summary
PKR mln

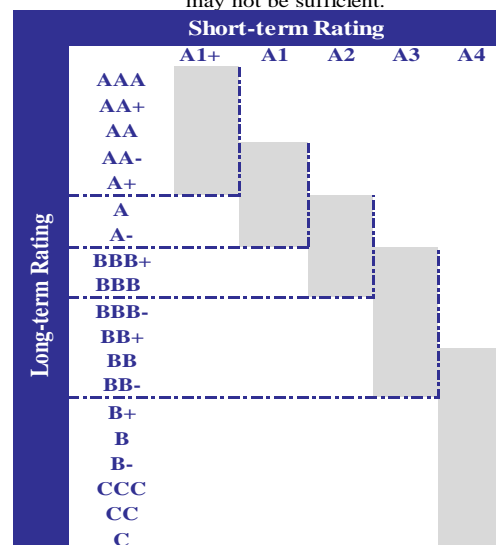
KAM International Composite & Garments	Jun-21 12M	Jun-20 12M	Jun-19 12M
A BALANCE SHEET			
1 Non-Current Assets	606	600	591
2 Investments	-	-	-
3 Related Party Exposure	192	192	282
4 Current Assets	6,393	5,038	3,778
a Inventories	4,175	2,089	1,704
b Trade Receivables	1,057	2,107	1,603
5 Total Assets	7,191	5,830	4,651
6 Current Liabilities	959	1,341	824
a Trade Payables	921	1,310	777
7 Borrowings	2,234	803	896
8 Related Party Exposure	-	-	-
9 Non-Current Liabilities	-	-	-
10 Net Assets	3,998	3,686	2,931
11 Shareholders' Equity	3,998	3,686	2,931
B INCOME STATEMENT			
1 Sales	10,363	7,989	6,514
a Cost of Good Sold	(7,608)	(5,671)	(4,410)
a Operating Expenses	(772)	(630)	(490)
a Non Operating Income or (Expense)	-	-	-
4 Profit or (Loss) before Interest and Tax	1,983	1,689	1,614
a Total Finance Cost	(122)	(74)	(72)
b Taxation	(114)	(73)	(60)
C CASH FLOW STATEMENT			
a Free Cash Flows from Operations (FCFO)	345	787	1,008
b Net Cash from Operating Activities before Working Capital Changes	345	787	1,008
c Changes in Working Capital	(366)	(892)	(747)
1 Net Cash provided by Operating Activities	(20)	(105)	261
2 Net Cash (Used in) or Available From Investing Activities	(39)	(16)	(82)
3 Net Cash (Used in) or Available From Financing Activities	-	-	-
4 Net Cash generated or (Used) during the period	(59)	(121)	178
D RATIO ANALYSIS			
1 Performance			
a Sales Growth (for the period)	29.7%	22.6%	--
d Cash Conversion Efficiency (FCFO adjusted for Working Capital/Sales)	-0.2%	-1.3%	4.0%
e Return on Equity [Net Profit Margin * Asset Turnover * (Total Assets/Shareholders' Equity)]	45.5%	46.6%	50.6%
2 Working Capital Management			
a Gross Working Capital (Average Days)	166	171	163
b Net Working Capital (Average Days)	127	124	120
c Current Ratio (Current Assets / Current Liabilities)	6.7	3.8	4.6
3 Coverages			
a EBITDA / Finance Cost	61.7	88.6	86.6
b FCFO / Finance Cost+CMLTB+Excess STB	11.2	42.4	55.5
c Debt Payback (Total Borrowings+Excess STB) / (FCFO-Finance Cost)	0.0	0.0	0.0
4 Capital Structure			
a Total Borrowings / (Total Borrowings+Shareholders' Equity)	35.8%	17.9%	23.4%
b Interest or Markup Payable (Days)	0.0	0.0	0.0
c Entity Average Borrowing Rate	2.0%	2.2%	2.0%

Credit Rating

Credit rating reflects forward-looking opinion on credit worthiness of underlying entity or instrument; more specifically it covers relative ability to honor financial obligations. The primary factor being captured on the rating scale is relative likelihood of default.

Scale	Long-term Rating Definition
AAA	Highest credit quality. Lowest expectation of credit risk. Indicate exceptionally strong capacity for timely payment of financial commitments
AA+	
AA	Very high credit quality. Very low expectation of credit risk. Indicate very strong capacity for timely payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events.
AA-	
A+	
A	High credit quality. Low expectation of credit risk. The capacity for timely payment of financial commitments is considered strong. This capacity may, nevertheless, be vulnerable to changes in circumstances or in economic conditions.
A-	
BBB+	
BBB	Good credit quality. Currently a low expectation of credit risk. The capacity for timely payment of financial commitments is considered adequate, but adverse changes in circumstances and in economic conditions are more likely to impair this capacity.
BBB-	
BB+	
BB	Moderate risk. Possibility of credit risk developing. There is a possibility of credit risk developing, particularly as a result of adverse economic or business changes over time; however, business or financial alternatives may be available to allow financial commitments to be met.
BB-	
B+	
B	High credit risk. A limited margin of safety remains against credit risk. Financial commitments are currently being met; however, capacity for continued payment is contingent upon a sustained, favorable business and economic environment.
B-	
CCC	
CC	Very high credit risk. Substantial credit risk “CCC” Default is a real possibility. Capacity for meeting financial commitments is solely reliant upon sustained, favorable business or economic developments. “CC” Rating indicates that default of some kind appears probable. “C” Ratings signal imminent default.
C	
D	Obligations are currently in default.

Scale	Short-term Rating Definition
A1+	The highest capacity for timely repayment.
A1	A strong capacity for timely repayment.
A2	A satisfactory capacity for timely repayment. This may be susceptible to adverse changes in business, economic, or financial conditions.
A3	An adequate capacity for timely repayment. Such capacity is susceptible to adverse changes in business, economic, or financial conditions.
A4	The capacity for timely repayment is more susceptible to adverse changes in business, economic, or financial conditions. Liquidity may not be sufficient.



*The correlation shown is indicative and, in certain cases, may not hold.

Outlook (Stable, Positive, Negative, Developing) Indicates the potential and direction of a rating over the intermediate term in response to trends in economic and/or fundamental business/financial conditions. It is not necessarily a precursor to a rating change. ‘Stable’ outlook means a rating is not likely to change. ‘Positive’ means it may be raised. ‘Negative’ means it may be lowered. Where the trends have conflicting elements, the outlook may be described as ‘Developing’.

Rating Watch Alerts to the possibility of a rating change subsequent to, or, in anticipation of some material identifiable event with indeterminable rating implications. But it does not mean that a rating change is inevitable. A watch should be resolved within foreseeable future, but may continue if underlying circumstances are not settled. Rating watch may accompany rating outlook of the respective opinion.

Suspension It is not possible to update an opinion due to lack of requisite information. Opinion should be resumed in foreseeable future. However, if this does not happen within six (6) months, the rating should be considered withdrawn.

Withdrawn A rating is withdrawn on a) termination of rating mandate, b) the debt instrument is redeemed, c) the rating remains suspended for six months, d) the entity/issuer defaults., or/and e) PACRA finds it impractical to surveil the opinion due to lack of requisite information.

Harmonization A change in rating due to revision in applicable methodology or underlying scale.

Surveillance. Surveillance on a publicly disseminated rating opinion is carried out on an ongoing basis till it is formally suspended or withdrawn. A comprehensive surveillance of rating opinion is carried out at least once every six months. However, a rating opinion may be reviewed in the intervening period if it is necessitated by any material happening.

Note. This scale is applicable to the following methodology(s):

Entities

- Broker Entity Rating
- Corporate Rating
- Financial Institution Rating
- Holding Company Rating
- Independent Power Producer Rating
- Microfinance Institution Rating
- Non-Banking Finance Companies (NBFCs) Rating

Instruments

- Basel III Compliant Debt Instrument Rating
- Debt Instrument Rating
- Sukuk Rating

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Rating Team Statements

(1) Rating is just an opinion about the creditworthiness of the entity and does not constitute recommendation to buy, hold or sell any security of the entity rated or to buy, hold or sell the security rated, as the case may be | Chapter III; 14-3-(x)

2) Conflict of Interest

- i. The Rating Team or any of their family members have no interest in this rating | Chapter III; 12-2-(j)
- ii. PACRA, the analysts involved in the rating process and members of its rating committee, and their family members, do not have any conflict of interest relating to the rating done by them | Chapter III; 12-2-(e) & (k)
- iii. The analyst is not a substantial shareholder of the customer being rated by PACRA [Annexure F; d-(ii)] Explanation: for the purpose of above clause, the term “family members” shall include only those family members who are dependent on the analyst and members of the rating committee

Restrictions

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- (4) PACRA does not disclose or discuss with outside parties or make improper use of the non-public information which has come to its knowledge during business relationship with the customer | Chapter III; 10-7-(d)
- (5) PACRA does not make proposals or recommendations regarding the activities of rated entities that could impact a credit rating of entity subject to rating | Chapter III; 10-7-(k)

Conduct of Business

- (6) PACRA fulfills its obligations in a fair, efficient, transparent and ethical manner and renders high standards of services in performing its functions and obligations; | Chapter III; 11-A-(a)
- (7) PACRA uses due care in preparation of this Rating Report. Our information has been obtained from sources we consider to be reliable but its accuracy or completeness is not guaranteed. PACRA does not, in every instance, independently verifies or validates information received in the rating process or in preparing this Rating Report.
- (8) PACRA prohibits its employees and analysts from soliciting money, gifts or favors from anyone with whom PACRA conducts business | Chapter III; 11-A-(q)
- (9) PACRA ensures before commencement of the rating process that an analyst or employee has not had a recent employment or other significant business or personal relationship with the rated entity that may cause or may be perceived as causing a conflict of interest; | Chapter III; 11-A-(r)
- (10) PACRA maintains principal of integrity in seeking rating business | Chapter III; 11-A-(u)
- (11) PACRA promptly investigates, in the event of a misconduct or a breach of the policies, procedures and controls, and takes appropriate steps to rectify any weaknesses to prevent any recurrence along with suitable punitive action against the responsible employee(s) | Chapter III; 11-B-(m)

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- (12) PACRA receives compensation from the entity being rated or any third party for the rating services it offers. The receipt of this compensation has no influence on PACRA’s opinions or other analytical processes. In all instances, PACRA is committed to preserving the objectivity, integrity and independence of its ratings. Our relationship is governed by two distinct mandates i) rating mandate - signed with the entity being rated or issuer of the debt instrument, and fee mandate - signed with the payer, which can be different from the entity
- (13) PACRA does not provide consultancy/advisory services or other services to any of its customers or to any of its customers’ associated companies and associated undertakings that is being rated or has been rated by it during the preceding three years unless it has adequate mechanism in place ensuring that provision of such services does not lead to a conflict of interest situation with its rating activities; | Chapter III; 12-2-(d)
- (14) PACRA discloses that no shareholder directly or indirectly holding 10% or more of the share capital of PACRA also holds directly or indirectly 10% or more of the share capital of the entity which is subject to rating or the entity which issued the instrument subject to rating by PACRA; | Reference Chapter III; 12-2-(f)
- (15) PACRA ensures that the rating assigned to an entity or instrument is not be affected by the existence of a business relationship between PACRA and the entity or any other party, or the non-existence of such a relationship | Chapter III; 12-2-(i)
- (16) PACRA ensures that the analysts or any of their family members shall not buy or sell or engage in any transaction in any security which falls in the analyst’s area of primary analytical responsibility. This clause shall, however, not be applicable on investment in securities through collective investment schemes. | Chapter III; 12-2-(l)
- (17) PACRA has established policies and procedure governing investments and trading in securities by its employees and for monitoring the same to prevent insider trading, market manipulation or any other market abuse | Chapter III; 11-B-(g)

Monitoring and review

- (18) PACRA monitors all the outstanding ratings continuously and any potential change therein due to any event associated with the issuer, the security arrangement, the industry etc., is disseminated to the market, immediately and in effective manner, after appropriate consultation with the entity/issuer; | Chapter III | 18-(a)
- (19) PACRA reviews all the outstanding ratings on semi-annual basis or as and when required by any creditor or upon the occurrence of such an event which requires to do so; | Chapter III | 18-(b)
- (20) PACRA initiates immediate review of the outstanding rating upon becoming aware of any information that may reasonably be expected to result in downgrading of the rating; | Chapter III | 18-(c)
- (21) PACRA engages with the issuer and the debt securities trustee, to remain updated on all information pertaining to the rating of the entity/instrument; | Chapter III | 18-(d)

Probability of Default

(22) PACRA’s Rating Scale reflects the expectation of credit risk. The highest rating has the lowest relative likelihood of default (i.e, probability). PACRA’s transition studies capture the historical performance behavior of a specific rating notch. Transition behavior of the assigned rating can be obtained from PACRA’s Transition Study available at our website. (www.pacra.com). However, actual transition of rating may not follow the pattern observed in the past | Chapter III | 14-(f-VII)

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