



The Pakistan Credit Rating Agency Limited

PAK ELEKTRON LIMITED

	NEW [DEC-16]	PREVIOUS [DEC-15]
ENTITY		
Long-Term	A+	A
Short-Term	A1	A1
Sukuk-II	A+	A
Sukuk-III	A+	-
Outlook	Stable	Stable

REPORT CONTENTS
1. RATING ANALYSES
2. FINANCIAL INFORMATION
3. RATING SCALE
4. REGULATORY AND SUPPLEMENTARY DISCLOSURE

Profile & Ownership

- Pak Elektron Limited (PEL), listed on Pakistan Stock Exchange, was established in 1956.
- Flagship Company of the Saigol Group (SG) engaged in manufacturing and sale of home appliances, and electrical and power equipment.
- PEL is majority owned by Saigol Group (50%), which has interests in energy and textile sectors.

Governance

- BoD comprises eleven members including six nominees of Saigol Group, three nominees of National Bank of Pakistan, and one nominee of Bank of Punjab and National Investment Trust Limited, each
- Nominees of Saigol group comprising three executive (including two family members) and three non-executive directors (including two family members)
- Mr. Naseem Saigol, a chemical engineer by profession, is the chairman of the board and the group

Management

- Organizational structure divided in two divisions; Appliances and Power
- Mr. Murad Saigol is Chief Executive Officer of the Company. In Oct-16 he was appointed for an additional three year term.
- Mr. Zeid Saigol is the Director Operations of Power Division.
- Mr. Manzar Hasan, the CFO of the Company, has ample experience with the Company, and is an integral part of the team.
- Experienced and stable management team.

Systems & Controls

- Successfully implemented Oracle Financials, Supply Chain, HR, and Payroll.
- Currently implementing Oracle Discrete Manufacturing, Business Intelligence, and Enterprise Asset Management.

Business Risk

- During 9MCY16, PEL witnessed a significant YoY growth of 24% in its topline
- Sales in the Appliances Division are dominated by Refrigerators (1HCY16: 79%; 1HCY15: 83%), followed by Air Conditioners (1HCY16: 10%; 1HCY14: 6%) and Deep Freezers (1HCY16: 9%; 1HCY15: 10%).
- Power Division's sales are spearheaded by Distribution Transformers (1HCY16: 48%; 1HCY15: 33%), followed by Power Transformers (1HCY16: 26%; 1HCY15: 16%) and Switch Gears (1HCY16: 17%; 1HCY15: 14%).
- The increase in topline did not translate into an increase in gross margins (9MCY16: 30.3%; 9MCY15: 32.5%). The lower margins were because of increased discounts provided to maintain market share.
- The financial charges also declined by 9.3% leading to a 13% increase in the Company's profit after tax (9MCY16: PKR 3,006; 9MCY15: PKR 2,660mln).
- The management would focus on increasing market share in its high margin products mainly refrigerators and air conditioners in appliances segment, and distribution transformers and energy meters in power segment.
- The Company is also targeting to bring its total debt down to Rs. 10bln by end-Dec 2018.

Financial Risk

- Significant working capital requirement; a facet of high inventory and receivable days (Net cash cycle: 9MCY16: 189 days; 9MCY15: 210 days)
- During 9MCY16, rise in pretax profit resulted in a slight increase in Company's FCFO (9MCY16: PKR 4,953mln; end-Sep15: PKR 4,856mln). These high cash flows provide significant debt coverage (1HCY16: 2.3x; 1HCY15: 1.9x).
- During CY16, the Company made a right issue of PKR 1,000mln at a premium of PKR 2,981mln. This, along with higher retained earnings resulted in a decline in debt to debt plus equity (net of revaluation surplus) to 35.6% (end-Dec15: 45.7%).

Sukuks

- Sukuk II was issued in Mar08 for PKR 1,100mln. The instrument has a life till March 2019. The profit on issue, payable quarterly, is at 3M Kibor + 100bps.
- PEL's Privately Placed Sukuk, having tenor of fifteen months, carries a profit rate of 3 months KIBOR plus 2.5%. Issued on 25th August 2016, the redemption will be at face value at the time of maturity on 24th November 2017.

RATING RATIONALE

The ratings reflect PEL's strong business profile in its respective markets - Appliances and Power - supplemented by its strong brand. The Company, while aiming to diversify its product base, has continued focus on improving quality and cost efficiency in its key revenue generating products. This resulted in higher sales volumes. The performance of the Company is well supported by healthy business margins. Improved profitability, in turn cash flows strengthened the Company's debt servicing ability; thus risk absorption capacity has beefed up. The company has relatively high working capital needs emanating from long inventory and receivable cycle expose the Company to financial risk. Lately, the management's focused efforts has provided relief and contained respective financial risk. Comfort is also drawn from sponsors' support to manage these needs (equity injection and retention of profits). Meanwhile, the Company has articulated an adequate debt management policy a) total debt would be restricted to 2.5 times of free cash flows [end-Sep16: 1.3] and b) short-term borrowings would not exceed 50% of net working capital needs [end-Sep16: 26%].

KEY RATING DRIVERS

Ratings take in to account improving business dynamics in Appliances and Power segments apart from the company's strengthening business risk profile. Increase in market share, with sustainable cashflows, would benefit the ratings. Meanwhile, close monitoring of working capital requirements and debt servicing capacity remain imperative to maintain the company's financial health; wherein, any deterioration would have negative implications.



Pak Elektron Limited (PEL)

BALANCE SHEET	30-Sep-16	31-Dec-15	31-Dec-14	31-Dec-13
	9MCY16	Annual	Annual	Annual
Non-Current Assets	17,881	16,710	15,004	15,287
Investments (Incl. associates)	39	94	64	8
Equity	21	9	8	8
Debt	-	-	-	-
Others	19	86	56	-
Current Assets	21,974	19,345	17,459	11,848
Inventory (including spares)	9,532	7,999	6,779	4,169
Trade Receivables	8,716	7,700	7,702	5,666
Others	3,726	3,646	2,978	2,013
Total Assets	39,894	36,149	32,527	27,143
Debt	11,120	12,773	13,110	11,110
Short-term	4,425	4,669	4,243	4,960
Long-term (Incl. Current Maturity of long-term debt)	6,695	8,104	8,867	6,150
Other shortterm liabilities	1,654	1,076	1,382	2,400
Other Longterm Liabilities	2,334	2,305	2,440	2,474
Shareholder's Equity	24,786	19,996	15,595	11,158
Total Liabilities & Equity	39,894	36,149	32,527	27,143

INCOME STATEMENT

Turnover	5,653	6,315	4,816	16,469
Gross Profit	1,738	1,315	1,470	4,055
Net Other Income	8	0	(103)	(9)
Financial Charges	(376)	(344)	(475)	(1,819)
Net Income	741	220	627	607

Cashflow Statement

Free Cashflow from Operations (FCFO)	4,953	5,468	5,024	3,064
Net Cash changes in Working Capital	(2,698)	(1,721)	(5,761)	(1,495)
Net Cash from Operating Activities	994	2,065	(3,484)	63
Net Cash from Investing Activities	(1,660)	(2,537)	(495)	(394)
Net Cash from Financing Activities	678	710	4,041	393

Ratio Analysis

Performance				
Turnover Growth	19.3%	22.4%	24.6%	-7.3%
Gross Margin	30.3%	29.6%	30.7%	24.6%
Net Margin	13.4%	11.5%	10.9%	3.7%
ROE	16.3%	14.7%	15.4%	5.4%
Coverages				
Interest Coverage (FCFO/Gross Interest)	4.1	3.3	2.7	1.7
Core: (FCFO/Gross Interest+CMLTD+Uncovered Total STB)	2.1	1.5	1.5	1.4
Total: (TCF) / (Gross Interest+CMLTD+Uncovered Total STB)	2.1	1.5	1.5	1.4
Debt Payback (Total LT Debt Including UnCovered Total STBs) / (FCFO- Gross Interest)	1.3	2.1	2.8	4.9
Liquidity				
Net Cash Cycle (Inventory Days + Receivable Days - Payable Days)	189	213	189	195
Capital Structure (Total Debt/Total Debt+Equity)	31.0%	39.0%	45.7%	49.9%



STANDARD RATING SCALES & DEFINITIONS

Credit rating reflects forward-looking opinion on credit worthiness of underlying entity or instrument; more specifically it covers relative ability to honor financial obligations. The primary factor being captured on the rating scale is relative likelihood of default.

LONG TERM RATINGS		SHORT TERM RATINGS
AAA	<p>Highest credit quality. Lowest expectation of credit risk.</p> <p>Indicate exceptionally strong capacity for timely payment of financial commitments.</p>	<p>A1+: The highest capacity for timely repayment.</p> <p>A1: A strong capacity for timely repayment.</p> <p>A2: A satisfactory capacity for timely repayment. This may be susceptible to adverse changes in business, economic, or financial conditions.</p> <p>A3: An adequate capacity for timely repayment. Such capacity is susceptible to adverse changes in business, economic, or financial conditions.</p> <p>B: The capacity for timely repayment is more susceptible to adverse changes in business, economic, or financial conditions.</p> <p>C: An inadequate capacity to ensure timely repayment.</p>
AA+ AA AA-	<p>Very high credit quality. Very low expectation of credit risk.</p> <p>Indicate very strong capacity for timely payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events.</p>	
A+ A A-	<p>High credit quality. Low expectation of credit risk.</p> <p>The capacity for timely payment of financial commitments is considered strong. This capacity may, nevertheless, be vulnerable to changes in circumstances or in economic conditions.</p>	
BBB+ BBB BBB-	<p>Good credit quality. Currently a low expectation of credit risk.</p> <p>The capacity for timely payment of financial commitments is considered adequate, but adverse changes in circumstances or economic conditions are more likely to impair this capacity.</p>	
BB+ BB BB-	<p>Moderate risk. Possibility of credit risk developing.</p> <p>There is a possibility of credit risk developing, particularly as a result of adverse economic or business changes over time; however, business or financial alternatives may be available to allow financial commitments to be met.</p>	
B+ B B-	<p>High credit risk.</p> <p>A limited margin of safety remains against credit risk. Financial commitments are currently being met; however, capacity for continued payment is contingent upon a sustained, favorable business, and economic environment.</p>	
CCC CC C	<p>Very high credit risk.</p> <p>“CCC” Default is a real possibility. Capacity for meeting financial commitments is solely reliant upon sustained, favorable business or economic developments. “CC” Rating indicates that default of some kind appears probable. “C” Ratings signal imminent default.</p>	
D	<p>Obligations are currently in default.</p>	

Rating Watch

Alerts to the possibility of a rating change subsequent to, or in anticipation of, a) some material identifiable event and/or b) deviation from expected trend. But it does not mean that a rating change is inevitable. Rating Watch may carry designation – Positive (rating may be raised, negative (lowered), or developing (direction is unclear). A watch should be resolved within foreseeable future, but may continue if underlying circumstances are not settled.

Outlook (Stable, Positive, Negative, Developing)

Indicates the potential and direction of a rating over the intermediate term in response to trends in economic and/or fundamental business/financial conditions. It is not necessarily a precursor to a rating change. ‘Stable’ outlook means a rating is not likely to change. ‘Positive’ means it may be raised. ‘Negative’ means it may be lowered. Where the trends have conflicting elements, the outlook may be described as ‘Developing’.

Suspension

It is not possible to update an opinion due to lack of requisite information. Opinion should be resumed in foreseeable future. However, if this does not happen within six (6) months, a suspended rating should be considered withdrawn.

Withdrawn

A rating is withdrawn on a) termination of rating mandate, b) cessation of underlying entity, c) the debt instrument is redeemed, d) the rating remains suspended for six months, or e) the entity/issuer defaults.

Disclaimer: PACRA's rating is an assessment of the credit standing of an entity/issue in Pakistan. They do not take into account the potential transfer / convertibility risk that may exist for foreign currency creditors. PACRA's opinion is not a recommendation to purchase, sell or hold a security, in as much as it does not comment on the security's market price or suitability for a particular investor.



Rated Entity

Name of Rated Entity
Sector
Type of Relationship

Pak Elektron Limited
Engineering
Solicited

Purpose of the Rating

Independent Risk Assessment

Rating History

Dissemination Date	Long Term	Short Term	Outlook	Action
03-Dec-16	A+	A1	Stable	Upgrade
04-Dec-15	A	A1	Stable	Upgrade
12-Dec-14	A-	A2	Stable	Initial

Related Criteria and Research

Household Appliances Sector Study
Electrical Distribution Sector Study

Methodology:

Corporate Rating Methodology

Rating Analysts

Aisha Khalid aisha@pacra.com (92-42-35869504)	Rana Nadeem nadeem@pacra.com (92-42-35869504)
--	---

Rating Team Statement

Rating Procedure

Rating is an opinion on relative credit worthiness of an entity or debt instrument. It does not constitute recommendation to buy, hold or sell any security. The rating team for this assignment does not have any beneficial interest, direct or indirect in the rated entity/instrument.

Disclaimer

Rating Shopping

PACRA maintains principle of integrity in seeking rating business.

PACRA has used due care in preparation of this document. Our information has been obtained directly from the underlying entity and public sources we consider to be reliable but its accuracy or completeness is not guaranteed. PACRA shall owe no liability whatsoever to any loss or damage caused by or resulting from any error in such information.

Conflict of Interest

PACRA, the analysts involved in the rating process, and members of its rating committee do not have any conflict of interest relating to the credit rating done by them.

The analysts involved in the rating process do not have any interest in a credit rating or any of its family members has any such interest

The analysts and members of the rating committees including the external member members have disclosed all the conflict of interest, including those of their family members, if any, to the Compliance Officer PACRA

The analysts or any of its family members do not buy or sell or engage in any transaction in any security which falls in the analyst's area of primary analytical responsibility. This is, however, not applicable on investment in securities through collective investment schemes. PACRA has established appropriate policies governing investments and trading in securities by its employees

PACRA may provide consultancy/advisory services or other services to any of its clients or to any of its clients' associated companies and associated undertakings that is being rated or has been rated by it. In such cases, PACRA has adequate mechanism in place ensuring that provision of such services does not lead to a conflict of interest situation with its rating activities

PACRA receives compensation from the entity being rated or any third party for the rating services it offers. The receipt of this compensation has no influence on PACRA's opinions or other analytical processes. In all instances, PACRA is committed to preserving the objectivity, integrity and independence of its ratings. Our relationship is governed by two distinct mandates i) rating mandate - signed with the entity being rated or issuer of the debt instrument, and ii) fee mandate - signed with the payer, which can be different from the entity

PACRA ensures that the credit rating assigned to an entity or instrument should not be affected by the existence of a business relationship between PACRA and the entity or any other party, or the non-existence of such a relationship

Surveillance

PACRA monitors all the outstanding ratings continuously and any potential change therein due to any event associated with the rated entity/ issuer, the security

arrangement, the industry etc, is disseminated to the market, in a timely and effective manner, after appropriate consultation with the entity/issuer

PACRA reviews all the outstanding ratings on annual basis or as and when required by any stakeholder (including creditor) or upon the occurrence of such an event which requires to do so

PACRA initiates immediate review of the outstanding rating(s) upon becoming aware of any information that may be reasonable be expected to result in any change (including downgrade) in the rating

Reporting of Misconduct

PACRA has framed and implemented whistle-blower policy encouraging all employees to intimate the compliance officer any unethical practice or misconduct

relating to the credit rating by another employees of the company that came to his/her knowledge. The Compliance Officer reports to the BoD and SECP

Confidentiality

PACRA has framed a confidentiality policy to prevent abuse of the non-public information by its employees and other persons involved in the rating process, sharing and dissemination of the non-public information by such persons to outside parties

Where feasible and appropriate, prior to issuing or revising a rating, PACRA informs the issuer of the critical information and principal considerations upon which a rating will be based and provide the opportunity to clarify any likely factual misperception or other matter that PACRA would wish to be made aware of in order to produce a fair rating. PACRA duly evaluates the response. Where in a particular circumstance PACRA has not informed the entity/issuer prior to issuing or revising a rating, it informs the entity/issuer as soon as practical thereafter

Prohibition

None of the information in this document may be copied or otherwise reproduced, stored or disseminated in whole or in part in any form or by any means

whatsoever by any person without PACRA's written consent. PACRA reports and ratings constitute opinions, not recommendations to buy or to sell

Probability of Default (PD)

PACRA's Rating Scale reflects the expectation of credit risk. The highest rating has the lowest relative likelihood of default (i.e, probability). PACRA's

transition studies capture the historical performance behavior of a specific rating notch. Transition behavior of the assigned rating can be obtained from

PACRA's Transition Study available at our website. (www.pacra.com). However, actual transition of rating may not follow the pattern observed in the past.