



The Pakistan Credit Rating Agency Limited

## PAK ARAB REFINERY LIMITED

	<b>NEW [JUN-17]</b>	<b>PREVIOUS [DEC-16]</b>
Long-Term	AAA	AAA
Short-Term	A1+	A1+
Outlook	Stable	Stable

<b>REPORT CONTENTS</b>
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JUNE 2017

**Profile**

- Incorporated in 1974 as an unlisted public limited company
- PARCO is a joint venture between the (GoP) and (EAD).
- With a mid-country refinery of 4.5mln tones per annum, PARCO commenced its refining operations in 2000.
- The company operates a network of crude oil-cum-product pipelines running over 2000 kilometers across the country.

**Ownership**

- PARCO is 60% owned by the GoP, and 40% by the Abu Dhabi Petroleum Investments LLC (ADPI), a majority owned company of Emirate of Abu Dhabi.

**Governance**

- Ten member board of directors including chairman and the MD
- Six nominees of the GoP, including Chairman and the Managing Director, while remaining four are EAD and OMV nominees.
- Five committees at the Board level, namely Finance, Technical, Bid Evaluation, HR and Audit committees - headed by board members

**Management & Controls**

- The company has a well-defined organizational structure with clear segregation of responsibilities.
- The organizational structure of the company is divided into various divisions and departments. All the divisional heads are designated as GM.

**Business Risk**

- PARCO continued to achieve higher throughput during the year benefitting the company's performance. The company's revenues improved on a YoY basis. The largely stable crude oil process and healthy GRMs resulted in sound gross profits during 9MFY17.
- The sizeable other income supported by interest income and dividend inflow alongwith the reduced finance cost on account of settlement of major long-term and short-term liabilities contributed positively towards the company's profitability.
- Going forward, PARCO is planning to increase the capacity of;
  - The refinery by additional 20,000 barrels per day.
  - MFM Pipeline from 3 million tons to 7 million tons
- Keeping in view the demand/supply situation of refined products, a new refinery project is under evaluation of PARCO.

**Financial Risk**

- The working capital requirement of the refinery emanates from the need to finance its inventory of crude oil purchases and receivables. The overall working capital cycle improved on the back of low crude oil prices and healthy cash generation.
- PARCO possesses a strong ability to generate cash flow from its operations owing to its sound business model, strategic positioning in the domestic refining sector and high product margin slate. The company's coverages improved during the period under review on account of healthy cash flows and low interest cost and higher other income.
- The company maintains a low leveraged capital structure. The improvement in the company's gearing was due to the settlement of sizeable short-term borrowings during the year.

**RATING RATIONALE**

The ratings reflect PARCO's ownership structure- owned by the Government of Pakistan (GoP) (60%) and Abu Dhabi Petroleum Investments LLC (40%- a majority owned company of Emirate of Abu Dhabi) (EAD). Additionally, it enjoys strategic importance to the GoP for its socio-economic policies and its quest of reducing the import bill. The company's low business risk emanates from its leading market position, strong demand of its products, and its advanced plant technology. The business fundamentals derive support from high premium product mix and diversified revenue stream. At the same time, the ratings recognize the company's ability to manage its financial profile. Also reflected in the ratings is PARCO's strengthened position in midstream and downstream sector with organic growth and acquisitions.

**KEY RATING DRIVERS**

Effective management of upcoming projects, favorable regulatory regime especially and consistency in Government policies remain critical for the ratings. The ratings are dependent on sustained competitive positioning of the company.



## Refinery

The Pakistan Credit Rating Agency Limited

Financials (Summary)

PKR mln

<b>PARCO</b>				
<b>BALANCE SHEET</b>	<b>31-Mar-17</b>	<b>30-Jun-16</b>	<b>30-Mar-16</b>	<b>30-Jun-15</b>
	<b>1QFY17</b>	<b>Annual</b>	<b>Annual</b>	<b>Annual</b>
<b>Non-Current Assets</b>	<b>21,993</b>	<b>21,978</b>	<b>22,698</b>	<b>25,015</b>
<b>Investments (Incl. associates)</b>	<b>40,026</b>	<b>40,560</b>	<b>71,391</b>	<b>39,853</b>
Equity	39,305	39,515	70,080	38,331
Debt	721	1,045	1,312	1,523
<b>Current Assets</b>	<b>48,119</b>	<b>42,084</b>	<b>45,453</b>	<b>57,425</b>
Inventory	23,031	17,832	16,550	24,792
Trade Receivables	13,260	12,519	11,317	14,836
Others	11,828	11,732	17,586	17,797
<b>Total Assets</b>	<b>125,678</b>	<b>125,678</b>	<b>148,422</b>	<b>126,493</b>
<b>Debt</b>	<b>8,598</b>	<b>8,598</b>	<b>16,079</b>	<b>2,514</b>
Short-term	7,031	7,031	14,248	1
Long-term (Incl. Current Maturity of long-term debt)	1,568	1,568	1,831	2,513
Other shortterm liabilities	37,513	37,513	36,524	34,381
Other Longterm Liabilities	7,479	7,479	9,447	7,890
<b>Shareholder's Equity</b>	<b>72,088</b>	<b>72,088</b>	<b>86,365</b>	<b>81,708</b>
<b>Total Liabilities &amp; Equity</b>	<b>125,678</b>	<b>125,678</b>	<b>148,414</b>	<b>126,493</b>
<b>INCOME STATEMENT</b>				
<b>Turnover</b>	<b>166,406</b>	<b>198,099</b>	<b>155,943</b>	<b>307,285</b>
Gross Profit	19,272	27,413	21,242	19,927
Other Income	3,152	3,996	1,401	2,664
Financial Charges	(41)	(663)	(344)	(1,009)
<b>Net Income</b>	<b>14,327</b>	<b>18,831</b>	<b>17,253</b>	<b>13,647</b>
<b>Cashflow Statement</b>				
Free Cashflow from Operations (FCFO)	15,973	20,974	17,468	14,054
Net Cash changes in Working Capital	1,822	4,324	30,338	5,601
Net Cash from Operating Activities	17,759	24,636	48,841	18,541
Net Cash from Investing Activities	(1,258)	2,143	(293)	(2,673)
Net Cash from Financing Activities	(7,200)	(14,255)	(10,483)	(11,167)
<b>Ratio Analysis</b>				
<b>Performance</b>				
Turnover Growth	6.7%	-35.5%	-35.5%	-26.4%
Gross Margin	11.6%	13.8%	13.6%	6.5%
Net Margin	8.6%	9.5%	11.1%	4.4%
ROE	16.9%	26.0%	28.8%	15.6%
<b>Coverages</b>				
Interest Coverage (FCFO/Gross Interest)	389.6	11.0	50.8	13.9
Core: (FCFO/Gross Interest+CMLTD+Uncovered Total STB)	52.8	3.3	3.7	7.0
Total: (TCF) / (Gross Interest+CMLTD+Uncovered Total STB)	52.8	0.7	4.0	7.0
Debt Payback (Total LT Debt Including UnCovered Total STBs) / (FCFO- Gross Interest)	0.0	0.3	0.3	0.2
<b>Liquidity</b>				
Net Cash Cycle (Inventory Days + Receivable Days - Payable Days)	16.5	12.3	13.0	17.6
<b>Capital Structure (Total Debt/Total Debt+Equity)</b>				
	1.5%	10.7%	15.7%	3.0%

PAK Arab Refinery Limited (PARCO)

March 2017

www.pacra.com

## CREDIT RATING SCALE & DEFINITIONS

Credit rating reflects forward-looking opinion on credit worthiness of underlying entity or instrument; more specifically it covers relative ability to honor financial obligations. The primary factor being captured on the rating scale is relative likelihood of default.

<b>LONG TERM RATINGS</b>		<b>SHORT TERM RATINGS</b>
<b>AAA</b>	<b>Highest credit quality.</b> Lowest expectation of credit risk. Indicate exceptionally strong capacity for timely payment of financial commitments.	<p><b>A1+:</b> The highest capacity for timely repayment.</p> <p><b>A1:</b> A strong capacity for timely repayment.</p> <p><b>A2:</b> A satisfactory capacity for timely repayment. This may be susceptible to adverse changes in business, economic, or financial conditions.</p> <p><b>A3:</b> An adequate capacity for timely repayment. Such capacity is susceptible to adverse changes in business, economic, or financial conditions.</p> <p><b>B:</b> The capacity for timely repayment is more susceptible to adverse changes in business, economic, or financial conditions.</p> <p><b>C:</b> An inadequate capacity to ensure timely repayment.</p>
<b>AA+</b>	<b>Very high credit quality.</b> Very low expectation of credit risk.	
<b>AA</b>	Indicate very strong capacity for timely payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events.	
<b>AA-</b>		
<b>A+</b>	<b>High credit quality.</b> Low expectation of credit risk.	
<b>A</b>	The capacity for timely payment of financial commitments is considered strong. This capacity may, nevertheless, be vulnerable to changes in circumstances or in economic conditions.	
<b>A-</b>		
<b>BBB+</b>	<b>Good credit quality.</b> Currently a low expectation of credit risk.	
<b>BBB</b>	The capacity for timely payment of financial commitments is considered adequate, but adverse changes in circumstances and in economic conditions are more likely to impair this capacity.	
<b>BBB-</b>		
<b>BB+</b>	<b>Moderate risk.</b> Possibility of credit risk developing.	
<b>BB</b>	There is a possibility of credit risk developing, particularly as a result of adverse economic or business changes over time; however, business or financial alternatives may be available to allow financial commitments to be met.	
<b>BB-</b>		
<b>B+</b>	<b>High credit risk.</b>	
<b>B</b>	A limited margin of safety remains against credit risk. Financial commitments are currently being met; however, capacity for continued payment is contingent upon a sustained, favorable business and economic environment.	
<b>B-</b>		
<b>CCC</b>	<b>Very high credit risk.</b> Substantial credit risk	
<b>CC</b>	“CCC” Default is a real possibility. Capacity for meeting financial commitments is solely reliant upon sustained, favorable business or economic developments. “CC” Rating indicates that default of some kind appears probable. “C” Ratings signal imminent default.	
<b>C</b>		
<b>D</b>	Obligations are currently in default.	

**Outlook (Stable, Positive, Negative, Developing)**  
Indicates the potential and direction of a rating over the intermediate term in response to trends in economic and/or fundamental business/financial conditions. It is not necessarily a precursor to a rating change. ‘Stable’ outlook means a rating is not likely to change. ‘Positive’ means it may be raised. ‘Negative’ means it may be lowered. Where the trends have conflicting elements, the outlook may be described as ‘Developing’.

**Rating Watch**  
Alerts to the possibility of a rating change subsequent to, or in anticipation of, a) some material identifiable event and/or b) deviation from expected trend. But it does not mean that a rating change is inevitable. A watch should be resolved within foreseeable future, but may continue if underlying circumstances are not settled. Rating Watch may accompany Outlook of the respective opinion.

**Suspension**  
It is not possible to update an opinion due to lack of requisite information. Opinion should be resumed in foreseeable future. However, if this does not happen within six (6) months, the rating should be considered withdrawn.

**Withdrawn**  
A rating is withdrawn on a) termination of rating mandate, b) cessation of underlying entity, c) the debt instrument is redeemed, d) the rating remains suspended for six months, e) the entity/issuer defaults, or/and f) PACRA finds it impractical to surveil the opinion due to lack of requisite information

**Disclaimer:** PACRA's ratings are an assessment of the credit standing of entities/issue in Pakistan. They do not take into account the potential transfer / convertibility risk that may exist for foreign currency creditors. PACRA's opinion is not a recommendation to purchase, sell or hold a security, in as much as it does not comment on the security's market price or suitability for a particular investor.



**Name of Issuer**  
**Sector**  
**Type of Relationship**  
**Purpose of the Rating**

Pak Arab Refinery Limited  
Refining  
Solicited  
Independent Risk Assessment

**Rating History**

Dissemination Date	Long Term	Short Term	Outlook	Action
23-Jun-17	AAA	A1+	Stable	Maintain
30-Dec-16	AAA	A1+	Stable	Maintain
30-Dec-15	AAA	A1+	Stable	Maintain
13-Jan-15	AAA	A1+	Stable	Maintain
15-Jan-14	AAA	A1+	Stable	Maintain
03-Jan-13	AAA	A1+	Stable	Maintain
27-Mar-12	AAA	A1+	Stable	Maintain
29-Nov-10	AAA	A1+	Stable	Maintain

**Related Criteria and Research**

Rating Methodology  
Sector Research

Corporate Rating Methodology  
Refining Sector Review -2016

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[Rating Team Statement](#)

**Rating Procedure**

Rating is an opinion on relative credit worthiness of an entity or debt instrument. It does not constitute recommendation to buy, hold or sell any security. The rating team for this assignment does not have any beneficial interest, direct or indirect in the rated entity/instrument.

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The analysts involved in the rating process do not have any interest in a credit rating or any of its family members has any such interest

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PACRA ensures that the credit rating assigned to an entity or instrument should not be affected by the existence of a business relationship between PACRA and the entity or any other party, or the non-existence of such a relationship

**Surveillance**

PACRA monitors all the outstanding ratings continuously and any potential change therein due to any event associated with the rated entity/ issuer, the security arrangement, the industry etc, is disseminated to the market, in a timely and effective manner, after appropriate consultation with the entity/issuer

PACRA reviews all the outstanding ratings on annual basis or as and when required by any stakeholder (including creditor) or upon the occurrence of such an event which requires to do so

PACRA initiates immediate review of the outstanding rating(s) upon becoming aware of any information that may be reasonable be expected to result in any change (including downgrade) in the rating

**Reporting of Misconduct**

PACRA has framed and implemented whistle-blower policy encouraging all employees to intimate the compliance officer any unethical practice or misconduct relating to the credit rating by another employees of the company that came to his/her knowledge. The Compliance Officer reports to the BoD and SECP

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Where feasible and appropriate, prior to issuing or revising a rating, PACRA informs the issuer of the critical information and principal considerations upon which a rating will be based and provide the opportunity to clarify any likely factual misperception or other matter that PACRA would wish to be made aware of in order to produce a fair rating. PACRA duly evaluates the response. Where in a particular circumstance PACRA has not informed the entity/issuer prior to issuing or revising a rating, it informs the entity/issuer as soon as practical thereafter

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[Probability of Default \(PD\)](#)

PACRA's Rating Scale reflects the expectation of credit risk. The highest rating has the lowest relative likelihood of default (i.e, probability). PACRA's transition studies capture the historical performance behavior of a specific rating notch. Transition behavior of the assigned rating can be obtained from PACRA's Transition Study available at our website. ([www.pacra.com](http://www.pacra.com)). However, actual transition of rating may not follow the pattern observed in the past