



The Pakistan Credit Rating Agency Limited

Rating Report

Habib Construction Services Limited

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Rating History

Dissemination Date	Long Term Rating	Short Term Rating	Outlook	Action	Rating Watch
13-Oct-2021	BBB	A2	Stable	Maintain	-
16-Oct-2020	BBB	A2	Stable	Maintain	-
22-Oct-2019	BBB	A2	Stable	Maintain	-
22-Apr-2019	BBB	A2	Stable	Upgrade	-
18-Jan-2019	BBB	A3	Negative	Downgrade	Yes
30-Jun-2018	A-	A2	Stable	Maintain	-
29-Dec-2017	A-	A2	Stable	Initial	-

Rating Rationale and Key Rating Drivers

Habib Construction Services Limited has been in the construction industry for many decades. Company has delivered multiple, public and government projects of which the completion spanned a number of years. The Company mostly undertake large infrastructure projects in collaboration with different JV partners including Chinese and Japanese. Realization of disputed claims of ~PKR 3.6bln regarding Orange line project, delivered by the Company, can improve its liquidity. HCS is now focused towards multi-lateral financed and multiple small projects. Company has taken up a project of Construction Sheranwala Flyover, costing ~PKR 2.6bln, revenue spreading over two years till FY22. Along with pick up in construction sector and new projects, Company's performance has followed an up surged trend and reported a net profit of ~PKR 33mln in FY21 (FY20: -104mln). However, to maintain its competitive advantage company needs to explore the new avenues. A heavy risk absorption capacity through sizeable equity provide comfort to the ratings. Company's rating reflects the necessity for securing more projects that could generate a sustainable revenue after FY22. Stoppage of various projects, related to Bahria town Islamabad for uncertain time period will remain critical to the ratings. High reliance on non funded short term lines shows an increasing liquidity pressure. Certainty of project pipeline, along with easing out the rating pressure, will initially increase the company's reliance on short term borrowing and non-funded lines. Meanwhile, timely release of funds from diversified projects will bode well for the company's ability to pay its obligation.

The ratings are dependent on sustaining a steady revenue stream and maintaining a low leveraged capital structure . Any prolonged downturn in subdued business volume can negatively affect the ratings. Good corporate governance practice is considered essential.

Disclosure

Name of Rated Entity	Habib Construction Services Limited
Type of Relationship	Solicited
Purpose of the Rating	Entity Rating
Applicable Criteria	Methodology Corporate Rating(Jun-21),Criteria Correlation Between Long-term & Short-term Rating Scales(Jun-21),Criteria Rating Modifiers(Jun-21)
Related Research	Sector Study Construction(Mar-21)
Rating Analysts	Bazah Tul Qamar bazahtul.qamar@pacra.com +92-42-35869504

Profile

Legal Structure Habib Construction Services Limited (referred as "the Company" or "HCS") is a Public Limited Company (unquoted) incorporated in 2009. The legal status of company changed to public in 2016.

Background Within a span of 10 years, HCS has completed 44 mega projects related to infrastructure. HCS has expertise in executing large & complex infrastructure and is driven to deliver projects 'On-Time'. HCS holds a good position in the construction industry of Pakistan.

Operations HCS is registered with the Pakistan Engineering Council (PEC) and holds the C-A (no limit) license. HCS has completed projects like highways, airports, buildings, flyovers & bridges, etc. Significant projects to its credit are Lahore Ring Road, 2x2.5 MW hydel power project at Chashma, Bahria Grand hotel, Benazir Bhutto international airport civil works, Beijing underpass Lahore, Kalima Chowk underpass & overhead bridge, Metro Bus projects in Islamabad, Lahore & Multan.

Ownership

Ownership Structure HCS is owned by 30 shareholders. Three Directors (Shahid Saleem M. Shabbir) own 52% of the shares while the management team while rest is held by personnel in management. The share of Mr. Bhatti shall be dispersed among those next in kin, after formal proceedings.

Stability HCS is majority owned by Shahid Saleem, holding 42% shares. All executive directors, have extensive experience in relevant fields and power to direct relevant activities of the company. Ownership structure of HCS is seen as stable as no ownership changes are expected in near future.

Business Acumen All majority shareholders have strong knowledge and formal education in their respective fields of expertise. They possess extensive experience in the industry as well. Mr. Shabbir has expertise in 'Quantity survey', whereas Mr. Mohsin is a member of ICAP. Mr. Mohsin has 30+ years of experience at different positions ranging from manager to Executive Director in different private sector construction companies.

Financial Strength The shareholders have high stakes in HCS, as most shareholders are not engaged in other businesses, and have always aspired to finance the company without relying heavily on funded facilities or long term debt. The company has 50% stake in an associated company 'Shajar roads Ltd' as well. The sponsors stand by to support as they have provided in the past in the form of personal guarantees

Governance

Board Structure Overall control of the company now vests in a three-member BoD who have executive roles. Governance structure has room for improvement as currently, there is no independent director.

Members' Profile All the board members are qualified individuals who carry extensive experience of the construction industry.

Board Effectiveness HCS has constituted two board committees (Audit Committee and Human Resource & Remuneration Committee) to ensure rigorous monitoring of management's policies and entity's operations. Attendance recorded during the board and its committees' meetings was good and minutes have been properly documented.

Financial Transparency M/s. Malik Haroon Shahid Safder and Company Chartered Accountants, the auditor of Company. Audit for the period ended June 30, 2021, is in process. The auditors have expressed an unqualified opinion on the financial statements for the year ended June 30, 2020.

Management

Organizational Structure A simplified organizational structure where operations are segregated into six departments, (i) Engineering Department, (ii) Information Technology Department, (iii) Contract Management Department, (iv) Surveyor Department, (v) Construction Managing Department, and (vi) Finance Department. Clear lines of responsibility are defined for each department.

Management Team The senior management consists of 3 project managers who report directly to the CEO, each with more than 25 years of experience in construction and 8 years with HCS, while the technical team mainly consists of planning engineers & site in-charge.

Effectiveness No formal management committees are in place. However, meetings are conducted by the senior management on a need basis for discussion and decision making purposes. Moreover, the management reviews MIS based reports regularly, aiding in informed and timely decision making.

MIS HCS is currently using ERP software customized for the construction industry from BE-Tech. The software keeps track of receivables, payables, general ledger, accounts, etc.

Oversight Of Third-Party Service Providers

Business Risk

Industry Dynamics There are a number of other factors that have been slowing growth, including GoP insignificantly increase the PSDP funding, growing inflation, and interest rates. However now the Govt. has taken major infrastructure projects under the Naya Lahore scheme and Naya Pakistan Housing Scheme and package related to construction sector is introduced. Package includes amnesty scheme, tax exemptions and PKR 30 bln subsidy for Naya Pakistan. This has jacked up the construction industries, specially cement, and also generating employment.

Relative Position Out of the 10,000+ firms registered with Pakistan Engineering Council as Constructors / Operators, only ~100 (1%), including HCS, hold the prestigious CA category (no limit) license which enables them to be on the pre-qualifying list of approved constructors. HCS holds a favorable position among its peers.

Revenues During FY21, the entity's revenue witnessed a significant drop of ~11%, standing at PKR 2,611mln (FY20: PKR 2,960mln). This decline was due to Orange Line Metro Train Project (OLMTP) case, as the company's resources and working capital are held up in the project. HCS is focused on procuring new projects and recovering the amounts relating to the OLMTP case.

Margins During FY21, though topline dropped, gross margin took an upsurge and stood at ~13% in FY21 (FY20: 8.5%). Net profit margins resultantly escalated and became positive 1.3% (FY20:- 3.5%, FY19:-15.8%). The primary target of HCS shall be to revive its revenue stream, and recover the losses.

Sustainability Company's sustainability remains under pressure on account of slowdown in economy. HCS is hopeful of recovery of claims & retention money, relating to projects approaching completion. New projects in pipeline stand to lift the topline as the company eyes geographical diversity in its business stream. However, the company is not mobilized for any of the upcoming projects raising concern on its viability. Regarding the development in Orange line case' the decision is yet to be determined, the company members are expecting to receive most of the amount by end of FY21, and this figure has not been recognized in the financial statements of the company.

Financial Risk

Working Capital For working capital needs, which is a function of inventory and receivables, a construction company relies on both internal cash flows as well as mobilization advance. For further equilibrium the company uses its ST funding limits i.e. (letter of guarantee, insurance guarantee or letter of credit). The short term trade leverage for the period is 58.2% (FY20: 49.1%).

Coverages In FY21, FCFO showed a surplus of PKR 156mln against a deficit of PKR 313mln in FY20. Due to positive cashflows the coverages showed an improved position in current period. Further, release of funds are expected from government on newly awarded & ongoing projects which shall strengthen the liquidity of the company.

Capitalization Leveraging of construction companies is usually minimal, since exposures are in the form of Letter of Guarantees – an Off Balance Sheet Exposure. Short term funding is an outcome of liquidity pressure but its quantum is insignificant against the equity base of PKR 3,962mln.



The Pakistan Credit Rating Agency Limited

Financial Summary
PKR mln

Habib Construction Services Construction Services	Jun-21 12M	Jun-20 12M	Jun-19 12M	Jun-18 12M
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A BALANCE SHEET

1 Non-Current Assets	2,524	2,630	2,854	3,011
2 Investments	358	146	-	-
3 Related Party Exposure	-	-	70	281
4 Current Assets	5,348	5,636	4,296	5,571
a Inventories	211	113	177	394
b Trade Receivables	4,097	4,013	2,998	3,770
5 Total Assets	8,231	8,411	7,220	8,863
6 Current Liabilities	3,884	3,978	2,288	4,061
a Trade Payables	1,291	1,764	1,608	2,397
7 Borrowings	263	376	721	116
8 Related Party Exposure	92	100	-	-
9 Non-Current Liabilities	29	29	24	19
10 Net Assets	3,962	3,929	4,186	4,667
11 Shareholders' Equity	3,962	3,929	4,115	4,667

B INCOME STATEMENT

1 Sales	2,611	2,961	3,483	10,508
a Cost of Good Sold	(2,268)	(2,710)	(3,467)	(12,003)
2 Gross Profit	343	250	16	(1,495)
a Operating Expenses	(126)	(128)	(158)	(154)
3 Operating Profit	217	122	(142)	(1,649)
a Non Operating Income or (Expense)	39	69	(40)	469
4 Profit or (Loss) before Interest and Tax	256	191	(182)	(1,180)
a Total Finance Cost	(86)	(131)	(105)	(83)
b Taxation	(137)	(164)	(263)	(709)
6 Net Income Or (Loss)	33	(104)	(549)	(1,971)

C CASH FLOW STATEMENT

a Free Cash Flows from Operations (FCFO)	156	(313)	(198)	(1,840)
b Net Cash from Operating Activities before Working Capital Changes	70	(443)	(231)	(2,256)
c Changes in Working Capital	278	-	58	1,924
1 Net Cash provided by Operating Activities	348	(443)	(173)	(332)
2 Net Cash (Used in) or Available From Investing Activities	(214)	143	137	375
3 Net Cash (Used in) or Available From Financing Activities	(116)	268	33	(36)
4 Net Cash generated or (Used) during the period	17	(33)	(3)	6

D RATIO ANALYSIS

1 Performance				
a Sales Growth (for the period)	-11.8%	-15.0%	-66.9%	-41.4%
b Gross Profit Margin	13.1%	8.5%	0.5%	-14.2%
c Net Profit Margin	1.3%	-3.5%	-15.8%	-18.8%
d Cash Conversion Efficiency (FCFO adjusted for Working Capital/Sales)	16.6%	-10.6%	-4.0%	0.8%
e Return on Equity [Net Profit Margin * Asset Turnover * (Total Assets/Sh	0.8%	-2.8%	-12.0%	-36.8%
2 Working Capital Management				
a Gross Working Capital (Average Days)	589	450	385	163
b Net Working Capital (Average Days)	376	242	175	83
c Current Ratio (Current Assets / Current Liabilities)	1.4	1.4	1.9	1.4
3 Coverages				
a EBITDA / Finance Cost	9.7	-1.0	-0.4	-77.8
b FCFO / Finance Cost+CMLTB+Excess STB	2.8	-2.1	-5.0	-130.8
c Debt Payback (Total Borrowings+Excess STB) / (FCFO-Finance Cost)	0.4	-0.1	0.0	0.0
4 Capital Structure				
a Total Borrowings / (Total Borrowings+Shareholders' Equity)	6.2%	8.7%	14.9%	2.4%
b Interest or Markup Payable (Days)	50.1	16.7	47.3	87.9
c Entity Average Borrowing Rate	11.2%	30.1%	12.0%	10.0%

Credit Rating

Credit rating reflects forward-looking opinion on credit worthiness of underlying entity or instrument; more specifically it covers relative ability to honor financial obligations. The primary factor being captured on the rating scale is relative likelihood of default.

Scale	Long-term Rating Definition
AAA	Highest credit quality. Lowest expectation of credit risk. Indicate exceptionally strong capacity for timely payment of financial commitments
AA+	
AA	Very high credit quality. Very low expectation of credit risk. Indicate very strong capacity for timely payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events.
AA-	
A+	
A	High credit quality. Low expectation of credit risk. The capacity for timely payment of financial commitments is considered strong. This capacity may, nevertheless, be vulnerable to changes in circumstances or in economic conditions.
A-	
BBB+	
BBB	Good credit quality. Currently a low expectation of credit risk. The capacity for timely payment of financial commitments is considered adequate, but adverse changes in circumstances and in economic conditions are more likely to impair this capacity.
BBB-	
BB+	Moderate risk. Possibility of credit risk developing. There is a possibility of credit risk developing, particularly as a result of adverse economic or business changes over time; however, business or financial alternatives may be available to allow financial commitments to be met.
BB	
BB-	
B+	
B	High credit risk. A limited margin of safety remains against credit risk. Financial commitments are currently being met; however, capacity for continued payment is contingent upon a sustained, favorable business and economic environment.
B-	
CCC	
CC	Very high credit risk. Substantial credit risk “CCC” Default is a real possibility. Capacity for meeting financial commitments is solely reliant upon sustained, favorable business or economic developments. “CC” Rating indicates that default of some kind appears probable. “C” Ratings signal imminent default.
C	
D	Obligations are currently in default.

Scale	Short-term Rating Definition
A1+	The highest capacity for timely repayment.
A1	A strong capacity for timely repayment.
A2	A satisfactory capacity for timely repayment. This may be susceptible to adverse changes in business, economic, or financial conditions.
A3	An adequate capacity for timely repayment. Such capacity is susceptible to adverse changes in business, economic, or financial conditions.
A4	The capacity for timely repayment is more susceptible to adverse changes in business, economic, or financial conditions. Liquidity may not be sufficient.



**The correlation shown is indicative and, in certain cases, may not hold.*

Outlook (Stable, Positive, Negative, Developing) Indicates the potential and direction of a rating over the intermediate term in response to trends in economic and/or fundamental business/financial conditions. It is not necessarily a precursor to a rating change. ‘Stable’ outlook means a rating is not likely to change. ‘Positive’ means it may be raised. ‘Negative’ means it may be lowered. Where the trends have conflicting elements, the outlook may be described as ‘Developing’.

Rating Watch Alerts to the possibility of a rating change subsequent to, or, in anticipation of some material identifiable event with indeterminable rating implications. But it does not mean that a rating change is inevitable. A watch should be resolved within foreseeable future, but may continue if underlying circumstances are not settled. Rating watch may accompany rating outlook of the respective opinion.

Suspension It is not possible to update an opinion due to lack of requisite information. Opinion should be resumed in foreseeable future. However, if this does not happen within six (6) months, the rating should be considered withdrawn.

Withdrawn A rating is withdrawn on a) termination of rating mandate, b) the debt instrument is redeemed, c) the rating remains suspended for six months, d) the entity/issuer defaults., or/and e) PACRA finds it impractical to surveil the opinion due to lack of requisite information.

Harmonization A change in rating due to revision in applicable methodology or underlying scale.

Surveillance. Surveillance on a publicly disseminated rating opinion is carried out on an ongoing basis till it is formally suspended or withdrawn. A comprehensive surveillance of rating opinion is carried out at least once every six months. However, a rating opinion may be reviewed in the intervening period if it is necessitated by any material happening.

Note. This scale is applicable to the following methodology(s):

<p>Entities</p> <ul style="list-style-type: none"> a) Broker Entity Rating b) Corporate Rating c) Financial Institution Rating d) Holding Company Rating e) Independent Power Producer Rating f) Microfinance Institution Rating g) Non-Banking Finance Companies (NBFCs) Rating 	<p>Instruments</p> <ul style="list-style-type: none"> a) Basel III Compliant Debt Instrument Rating b) Debt Instrument Rating c) Sukuk Rating
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(1) Rating is just an opinion about the creditworthiness of the entity and does not constitute recommendation to buy, hold or sell any security of the entity rated or to buy, hold or sell the security rated, as the case may be | Chapter III; 14-3-(x)

2) Conflict of Interest

- i. The Rating Team or any of their family members have no interest in this rating | Chapter III; 12-2-(j)
- ii. PACRA, the analysts involved in the rating process and members of its rating committee, and their family members, do not have any conflict of interest relating to the rating done by them | Chapter III; 12-2-(e) & (k)
- iii. The analyst is not a substantial shareholder of the customer being rated by PACRA [Annexure F; d-(ii)] Explanation: for the purpose of above clause, the term "family members" shall include only those family members who are dependent on the analyst and members of the rating committee

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- (3) No director, officer or employee of PACRA communicates the information, acquired by him for use for rating purposes, to any other person except where required under law to do so. | Chapter III; 10-(5)
- (4) PACRA does not disclose or discuss with outside parties or make improper use of the non-public information which has come to its knowledge during business relationship with the customer | Chapter III; 10-7-(d)
- (5) PACRA does not make proposals or recommendations regarding the activities of rated entities that could impact a credit rating of entity subject to rating | Chapter III; 10-7-(k)

Conduct of Business

- (6) PACRA fulfills its obligations in a fair, efficient, transparent and ethical manner and renders high standards of services in performing its functions and obligations; | Chapter III; 11-A-(a)
- (7) PACRA uses due care in preparation of this Rating Report. Our information has been obtained from sources we consider to be reliable but its accuracy or completeness is not guaranteed. PACRA does not, in every instance, independently verifies or validates information received in the rating process or in preparing this Rating Report.
- (8) PACRA prohibits its employees and analysts from soliciting money, gifts or favors from anyone with whom PACRA conducts business | Chapter III; 11-A-(q)
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- (10) PACRA maintains principal of integrity in seeking rating business | Chapter III; 11-A-(u)
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- (12) PACRA receives compensation from the entity being rated or any third party for the rating services it offers. The receipt of this compensation has no influence on PACRA's opinions or other analytical processes. In all instances, PACRA is committed to preserving the objectivity, integrity and independence of its ratings. Our relationship is governed by two distinct mandates i) rating mandate - signed with the entity being rated or issuer of the debt instrument, and fee mandate - signed with the payer, which can be different from the entity
- (13) PACRA does not provide consultancy/advisory services or other services to any of its customers or to any of its customers' associated companies and associated undertakings that is being rated or has been rated by it during the preceding three years unless it has adequate mechanism in place ensuring that provision of such services does not lead to a conflict of interest situation with its rating activities; | Chapter III; 12-2-(d)
- (14) PACRA discloses that no shareholder directly or indirectly holding 10% or more of the share capital of PACRA also holds directly or indirectly 10% or more of the share capital of the entity which is subject to rating or the entity which issued the instrument subject to rating by PACRA; | Reference Chapter III; 12-2-(f)
- (15) PACRA ensures that the rating assigned to an entity or instrument is not be affected by the existence of a business relationship between PACRA and the entity or any other party, or the non-existence of such a relationship | Chapter III; 12-2-(i)
- (16) PACRA ensures that the analysts or any of their family members shall not buy or sell or engage in any transaction in any security which falls in the analyst's area of primary analytical responsibility. This clause shall, however, not be applicable on investment in securities through collective investment schemes. | Chapter III; 12-2-(l)
- (17) PACRA has established policies and procedure governing investments and trading in securities by its employees and for monitoring the same to prevent insider trading, market manipulation or any other market abuse | Chapter III; 11-B-(g)

Monitoring and review

- (18) PACRA monitors all the outstanding ratings continuously and any potential change therein due to any event associated with the issuer, the security arrangement, the industry etc., is disseminated to the market, immediately and in effective manner, after appropriate consultation with the entity/issuer; | Chapter III | 18-(a)
- (19) PACRA reviews all the outstanding ratings on semi-annual basis or as and when required by any creditor or upon the occurrence of such an event which requires to do so; | Chapter III | 18-(b)
- (20) PACRA initiates immediate review of the outstanding rating upon becoming aware of any information that may reasonably be expected to result in downgrading of the rating; | Chapter III | 18-(c)
- (21) PACRA engages with the issuer and the debt securities trustee, to remain updated on all information pertaining to the rating of the entity/instrument; | Chapter III | 18-(d)

Probability of Default

(22) PACRA's Rating Scale reflects the expectation of credit risk. The highest rating has the lowest relative likelihood of default (i.e, probability). PACRA's transition studies capture the historical performance behavior of a specific rating notch. Transition behavior of the assigned rating can be obtained from PACRA's Transition Study available at our website. (www.pacra.com). However, actual transition of rating may not follow the pattern observed in the past | Chapter III | 14-(F-VII)

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