



The Pakistan Credit Rating Agency Limited

Rating Report

Sindh Microfinance Bank Limited

Report Contents

1. Rating Analysis
2. Financial Information
3. Rating Scale
4. Regulatory and Supplementary Disclosure

Rating History

| Dissemination Date | Long Term Rating | Short Term Rating | Outlook | Action | Rating Watch |
|--------------------|------------------|-------------------|---------|----------|--------------|
| 09-Apr-2021 | A- | A2 | Stable | Maintain | YES |
| 30-Apr-2020 | A- | A2 | Stable | Maintain | YES |
| 30-Sep-2019 | A- | A2 | Stable | Maintain | - |
| 18-Apr-2019 | A- | A2 | Stable | Maintain | - |
| 17-Oct-2018 | A- | A2 | Stable | Initial | - |

Rating Rationale and Key Rating Drivers

The ratings capture the aptness of the Bank as a growing institution in the microfinance sector. The Bank's business model incorporates appropriate mitigant controls to keep its risk profile adequate. Resonating with the market conditions, asset infection ratio stood at ~1% as at end-Dec'20. The Bank has sustained its net profitability, being recorded at PKR 53mln as at end-Dec'20. There has been a dip in loan book size, reflecting caution while the cash deposits have grown. The design of the lending portfolio represents concentration in the flagship product "Sujag Aurat" (Visionary Women), focused on women entrepreneurship and financial inclusion. The Bank's funding needs are currently being fueled through a mixture of internal and external sources. A major share of the funding has been obtained from State Bank of Pakistan on a partially low cost. Deposit mobilization still remains low. The Bank has presence in Sindh with plans to go national. A risk-averse approach towards expansion is the key essential, with funds being raised with a cautious approach. The ratings draw comfort from the Bank's association with the Government of Sindh. The financial risk profile is reflected by sanguine liquidity, adequate profitability and low investment in non-earning assets.

The ratings are dependent upon the Bank's ability to aptly combat the emerging risks under the current scenario in order to keep its business and financial risk profile intact. The ratings are placed under "Watch" particularly to reflect on the challenges arising from COVID-19 outbreak and subdued economic activity. While the economic activity has risen, the uncertainty as to sustained recovery still prevails.

Disclosure

| | |
|------------------------------|---|
| Name of Rated Entity | Sindh Microfinance Bank Limited |
| Type of Relationship | Solicited |
| Purpose of the Rating | Entity Rating |
| Applicable Criteria | Methodology MFI (Jun-20),Methodology Correlation Between Long-Term And Short-Term Rating Scale(Jun-20),Criteria Rating Modifier(Jun-20) |
| Related Research | Sector Study Microfinance(Sep-20) |
| Rating Analysts | Muhammad Noor Ul Haq noorulhaq@pacra.com +92-42-35869504 |



Profile

Structure Sindh Microfinance Bank Limited was incorporated with the Securities and Exchange Commission of Pakistan on March 27, 2015 under Section 32 of the Companies Ordinance, 1984 (now Companies Act, 2017).

Background The Bank was established as a wholly owned subsidiary of Sindh Bank Limited and got license to operate as a Microfinance Bank (MFB) from the State Bank of Pakistan (SBP) on October 16, 2015.

Operations The Bank currently operates in the province of Sindh with a network of 17 branches and 58 micro-credit centers. Lending portfolio of the Bank is concentrated in its flagship product "Sujag Aurat" (Visionary Women) which is a product exclusively designed for women empowerment. Other products include Fisheries and Livestock Loan. The head office of the Bank is located in Muhammad Ali Cooperative Housing Society, Karachi.

Ownership

Ownership Structure The Bank is a wholly owned subsidiary of Sindh Bank Limited (the Holding Bank), which is owned by the Government of Sindh through its finance department.

Stability As the Bank is wholly owned subsidiary of Sindh Bank Limited, the ownership structure of the Bank is deemed sound and stable.

Business Acumen Sindh Bank, which has a major stake in Sindh MFB on behalf of Govt. of Sindh (GoS), stands to provide it with the industry-specific working knowledge and strategic thinking capability as it has a wide acquaintance of the industry.

Financial Strength With strong financial muscle, the Holding Bank's equity stood at PKR18bn and its deposits were recorded at PKR 136bn as at end-Mar'20.

Governance

Board Structure The overall control of the Bank vests in seven-member board of directors (BOD) including the President/ CEO.

Members' Profile The board members are cherished with extensive experience in financial and banking services. Mr. Shams-ud-din Khan is the Chairman of the board. He has an overall experience of over ~40 years in the financial sector and is currently associated with Sindh Bank.

Board Effectiveness The presence of independent directors brings objective analysis of the board's strategic moves and therefore, augments well for the governance of the Bank. Attendance of Board members during the meetings was good and minutes were properly documented.

Transparency Naveed Zafar Ashfaq Jaffery & Co., Chartered Accountants are the External Auditors of the Bank. They expressed an unqualified opinion on the financial statements for the year end-Dec'20.

Management

Organizational Structure The Bank's structure is divided into different departments. All department heads report directly to CEO and head of internal audit reports directly to Board Audit Committee. The Bank's functions are distributed among head office, branches and micro-credit centers (also known as financial centers).

Management Team The management team is led by the CEO - Mr. Shoaib Arif. He is a seasoned microfinance practitioner having an experience of over two decades. Prior to Sindh Microfinance Bank Limited, he served as the COO at ASA Pakistan Limited and CEO at ASA Kabul-Afghanistan. The CEO is assisted by experienced management team. Most of them are associated with microfinance industry for more than a decade.

Effectiveness The Bank has a systematic decision making process. Meetings are held usually on monthly basis. Minutes of meetings are adequately documented

MIS The Bank's core banking software is low in cost and high in quality, it offers advance technology and high availability on both centralized and distributed environments and is highly secure.

Risk Management Framework The Bank is progressing through its initial years with a well-managed risk control framework by implementation of procedures and limits at the root level of operational activities. This framework is enabling the management to succeed stably in achieving operational efficacy and growing the business size gradually.

Technology Infrastructure The Bank has installed PIBAS software as its core banking solution. The system offers different applications which includes security, centralized limits, reconciliations and others. It offers real time surveillance of branches and financial centers.

Business Risk

Industry Dynamics Pakistan's Microfinance Industry comprises 39 microfinance providers including 11 Microfinance Banks (MFBs), 17 Microfinance Institutions (MFIs), 6 Rural Support Programmes and 4 other projects. As a result of general economic slowdown most indicators of the microfinance sector reflected mixed trend. However, the restrictions are being lifted in a phased manner and the degree of relaxations varies across regions depending upon the severity of COVID-19 pandemic. Deposits of the MFBs stood at (CY20: PKR 373,084mln; CY19: PKR 266,195mln), showing a growth of 40.2% as compared to 11.6% growth in CY19. Deployment of funds was largely skewed towards investments and particularly towards government instruments due to favorable interest rate dynamics (CY20: PKR 96,774mln; CY19: PKR 52,169mln). The gross advances of MFBs clocked in at PKR 239,345mln (CY19: PKR 214,942mln) grew by 11.3%. The infection ratio for MFBs declined from 5.3% to 3.3% whereas it increased for the MFIs from 4.2% to 4.9%. However, the MFBs witnessed some improvements in its profitability, net loss reduced to PKR 5,883mln (CY19: 8,117mln) due to an increase in mark-up earned on loan & advances, which translated positively in other profitability indicators.

Relative Position The Bank currently holds very small market share in terms of GLP but it is rapidly growing and looking forward to enhance its lending portfolio.

Revenue Despite the multiple challenges due to COVID-19 and locust attack during CY20, the Bank's mark-up earned increased to PKR 362mln in CY20 (CY19: PKR 347mln), up by 4.4% owing to increase in income from deposits by 50.9% on YOY basis. Whereas, the Bank witnessed a decline of 8.9% in mark-up earned on advances mainly due to subdued economic activity. Hence, the Bank's advances yield decreased to 35.7% (CY19: 37.4%).

Profitability The rise in non-markup expenses by 2.1% to PKR 198mln (CY19: PKR 193mln) is mainly due to increase in fee and subscription expenses given the high proportion of SECP fee. During CY20, the Bank recorded a provision of PKR 14mln (CY19: PKR 13mln) and taxes reported as PKR 17mln (CY19: PKR 16mln). The Bank has sustained its net profitability, being recorded at PKR 53mln as at end-Dec'20 (end-Dec'19: PKR 52mln). Channeling of funds to placements with financial institutions enabled the Bank to increase its profitability during CY20.

Sustainability Going forward the Bank will focus to increase its loan portfolio, with a cautious approach. The effect of the of COVID-19 is expected to put pressure on the growth prospects, liquidity and future asset infection ratio of all industry players. However, the management of the Bank asserts to manage and emerge out of the situation stably.

Financial Risk

Credit Risk The Bank has an effective loan disbursement and recovery monitoring system which has the necessary checks and independent verification required to make critical assessment. During CY20, Sindh MFB's gross micro-credit advances reported a decline of 37.2% on YoY basis ; CY19: PKR 846mln). Whereas, the Bank reclaimed its previous growth trajectory and witnessed a growth of 11.7% QoQ in its microcredit portfolio to reach PKR 531mln as at end-Dec'20. The Bank's credit portfolio is concentrated to its single product " Sujag Aurat Loan" (CY20: 91.5%; CY19: 92.5%).

Market Risk The Bank's total investments (CY20: PKR 13mln; CY19: PKR 19mln) exposure lies within Govt. Securities (i-e T-bills). Resultantly, Bank's exposure to market risk remains low.

Funding During CY20, the Bank obtained borrowing from the SBP under the Line of Credit Scheme, total amounting to PKR 750mln (CY19: PKR 750mln). The cost of the line is partially reduced with interest being paid bi-annually and principal can be paid within five years by 2024.

Liquidity During CY20, Sindh MFB's Individual deposits declined to PKR 19mln (CY19: PKR 26mln) while institutional deposits increased to PKR 120mln (CY19: PKR 100mln). Top-10 deposits concentration of the Bank stood at 13.9% as at end-Dec'20.

Capital Adequacy As the Bank is establishing its loan book, its capital adequacy ratio (CAR) stood at 98.3% as at Dec'20. The Bank's equity clocked in at PKR 943mln as on CY20, thus fulfilling the minimum capital requirement (MCR) for MFBs operating in a specific province.



PKR mln

Sindh Microfinance Bank Limited
Un-listed Public Limited

| Dec-20 | Dec-19 | Dec-18 | Dec-17 |
|--------|--------|--------|--------|
| 12M | 12M | 12M | 12M |

A BALANCE SHEET

| | | | | |
|--|--------------|--------------|--------------|------------|
| 1 Total Finances - net | 525 | 830 | 587 | 338 |
| 2 Investments | 13 | 19 | - | - |
| 3 Other Earning Assets | 1,142 | 934 | 356 | 424 |
| 4 Non-Earning Assets | 220 | 123 | 64 | 42 |
| 5 Non-Performing Finances-net | (1) | 2 | (4) | - |
| Total Assets | 1,899 | 1,908 | 1,003 | 804 |
| 6 Deposits | 139 | 126 | 78 | 1 |
| 7 Borrowings | 771 | 830 | 77 | - |
| 8 Other Liabilities (Non-Interest Bearing) | 46 | 62 | 12 | 3 |
| Total Liabilities | 956 | 1,018 | 166 | 5 |
| Equity | 943 | 890 | 837 | 799 |

B INCOME STATEMENT

| | | | | |
|-----------------------------------|------------|------------|------------|------------|
| 1 Mark Up Earned | 362 | 347 | 207 | 120 |
| 2 Mark Up Expensed | (80) | (71) | (5) | (0) |
| 3 Non Mark Up Income | - | - | - | - |
| Total Income | 283 | 276 | 202 | 120 |
| 4 Non-Mark Up Expenses | (198) | (194) | (146) | (86) |
| 5 Provisions/Write offs/Reversals | (14) | (13) | (5) | (3) |
| Pre-Tax Profit | 70 | 69 | 52 | 31 |
| 6 Taxes | (17) | (16) | (14) | (9) |
| Profit After Tax | 53 | 52 | 38 | 22 |

C RATIO ANALYSIS

1 Performance

| | | | | |
|-------------------------------------|-------|-------|-------|-------|
| Net Mark Up Income / Avg. Assets | 14.8% | 19.0% | 22.4% | 16.1% |
| Non-Mark Up Expenses / Total Income | 70.2% | 70.3% | 72.0% | 71.5% |
| ROE | 5.8% | 6.0% | 4.7% | 2.8% |

2 Capital Adequacy

| | | | | |
|-------------------------------|-------|-------|-------|-------|
| Equity / Total Assets (D+E+F) | 49.6% | 46.6% | 83.5% | 99.4% |
| Capital Adequacy Ratio | 98.3% | 76.8% | N/A | N/A |

3 Funding & Liquidity

| | | | | |
|---|--------|--------|--------|----------|
| Liquid Assets / (Deposits + Borrowings Net of Repo) | 130.2% | 101.0% | 239.4% | 30946.2% |
| (Advances + Net Non-Performing Advances) / Deposits | 376.3% | 657.7% | 749.8% | 24643.9% |
| Demand Deposits / Deposits | 0.2% | 8.6% | 17.3% | 80.1% |
| SA Deposits / Deposits | 99.8% | 91.4% | 82.7% | 19.9% |

4 Credit Risk

| | | | | |
|--|-------|------|-------|------|
| Non-Performing Advances / Gross Advances | 1.0% | 2.0% | 0.4% | 0.0% |
| Non-Performing Finances-net / Equity | -0.1% | 0.2% | -0.5% | 0.0% |

Notes

A7 | The line includes Liabilities against Assets subject to Finance Lease, amounting to PKR 21.4mln [CY19: PKR 29.7mln]

Credit Rating

Credit rating reflects forward-looking opinion on credit worthiness of underlying entity or instrument; more specifically it covers relative ability to honor financial obligations. The primary factor being captured on the rating scale is relative likelihood of default.

| Scale | Long-term Rating Definition |
|-------|---|
| AAA | Highest credit quality. Lowest expectation of credit risk. Indicate exceptionally strong capacity for timely payment of financial commitments |
| AA+ | |
| AA | Very high credit quality. Very low expectation of credit risk. Indicate very strong capacity for timely payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events. |
| AA- | |
| A+ | |
| A | High credit quality. Low expectation of credit risk. The capacity for timely payment of financial commitments is considered strong. This capacity may, nevertheless, be vulnerable to changes in circumstances or in economic conditions. |
| A- | |
| BBB+ | |
| BBB | Good credit quality. Currently a low expectation of credit risk. The capacity for timely payment of financial commitments is considered adequate, but adverse changes in circumstances and in economic conditions are more likely to impair this capacity. |
| BBB- | |
| BB+ | Moderate risk. Possibility of credit risk developing. There is a possibility of credit risk developing, particularly as a result of adverse economic or business changes over time; however, business or financial alternatives may be available to allow financial commitments to be met. |
| BB | |
| BB- | |
| B+ | |
| B | High credit risk. A limited margin of safety remains against credit risk. Financial commitments are currently being met; however, capacity for continued payment is contingent upon a sustained, favorable business and economic environment. |
| B- | |
| CCC | Very high credit risk. Substantial credit risk “CCC” Default is a real possibility. Capacity for meeting financial commitments is solely reliant upon sustained, favorable business or economic developments. “CC” Rating indicates that default of some kind appears probable. “C” Ratings signal imminent default. |
| CC | |
| C | |
| D | Obligations are currently in default. |

| Scale | Short-term Rating Definition |
|-------|---|
| A1+ | The highest capacity for timely repayment. |
| A1 | A strong capacity for timely repayment. |
| A2 | A satisfactory capacity for timely repayment. This may be susceptible to adverse changes in business, economic, or financial conditions. |
| A3 | An adequate capacity for timely repayment. Such capacity is susceptible to adverse changes in business, economic, or financial conditions. |
| A4 | The capacity for timely repayment is more susceptible to adverse changes in business, economic, or financial conditions. Liquidity may not be sufficient. |



**The correlation shown is indicative and, in certain cases, may not hold.*

Outlook (Stable, Positive, Negative, Developing) Indicates the potential and direction of a rating over the intermediate term in response to trends in economic and/or fundamental business/financial conditions. It is not necessarily a precursor to a rating change. ‘Stable’ outlook means a rating is not likely to change. ‘Positive’ means it may be raised. ‘Negative’ means it may be lowered. Where the trends have conflicting elements, the outlook may be described as ‘Developing’.

Rating Watch Alerts to the possibility of a rating change subsequent to, or, in anticipation of some material identifiable event with indeterminable rating implications. But it does not mean that a rating change is inevitable. A watch should be resolved within foreseeable future, but may continue if underlying circumstances are not settled. Rating watch may accompany rating outlook of the respective opinion.

Suspension It is not possible to update an opinion due to lack of requisite information. Opinion should be resumed in foreseeable future. However, if this does not happen within six (6) months, the rating should be considered withdrawn.

Withdrawn A rating is withdrawn on a) termination of rating mandate, b) the debt instrument is redeemed, c) the rating remains suspended for six months, d) the entity/issuer defaults., or/and e) PACRA finds it impractical to surveil the opinion due to lack of requisite information.

Harmonization A change in rating due to revision in applicable methodology or underlying scale.

Surveillance. Surveillance on a publicly disseminated rating opinion is carried out on an ongoing basis till it is formally suspended or withdrawn. A comprehensive surveillance of rating opinion is carried out at least once every six months. However, a rating opinion may be reviewed in the intervening period if it is necessitated by any material happening.

Note. This scale is applicable to the following methodology(s):

| | |
|--|---|
| <p>Entities</p> <ul style="list-style-type: none"> a) Broker Entity Rating b) Corporate Rating c) Financial Institution Rating d) Holding Company Rating e) Independent Power Producer Rating f) Microfinance Institution Rating g) Non-Banking Finance Companies (NBFCs) Rating | <p>Instruments</p> <ul style="list-style-type: none"> a) Basel III Compliant Debt Instrument Rating b) Debt Instrument Rating c) Sukuk Rating |
|--|---|

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(1) Rating is just an opinion about the creditworthiness of the entity and does not constitute recommendation to buy, hold or sell any security of the entity rated or to buy, hold or sell the security rated, as the case may be | Chapter III; 14-3-(x)

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- ii. PACRA, the analysts involved in the rating process and members of its rating committee, and their family members, do not have any conflict of interest relating to the rating done by them | Chapter III; 12-2-(e) & (k)
- iii. The analyst is not a substantial shareholder of the customer being rated by PACRA [Annexure F; d-(ii)] Explanation: for the purpose of above clause, the term "family members" shall include only those family members who are dependent on the analyst and members of the rating committee

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- (13) PACRA does not provide consultancy/advisory services or other services to any of its customers or to any of its customers' associated companies and associated undertakings that is being rated or has been rated by it during the preceding three years unless it has adequate mechanism in place ensuring that provision of such services does not lead to a conflict of interest situation with its rating activities; | Chapter III; 12-2-(d)
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- (19) PACRA reviews all the outstanding ratings on semi-annual basis or as and when required by any creditor or upon the occurrence of such an event which requires to do so; | Chapter III | 18-(b)
- (20) PACRA initiates immediate review of the outstanding rating upon becoming aware of any information that may reasonably be expected to result in downgrading of the rating; | Chapter III | 18-(c)
- (21) PACRA engages with the issuer and the debt securities trustee, to remain updated on all information pertaining to the rating of the entity/instrument; | Chapter III | 18-(d)

Probability of Default

(22) PACRA's Rating Scale reflects the expectation of credit risk. The highest rating has the lowest relative likelihood of default (i.e, probability). PACRA's transition studies capture the historical performance behavior of a specific rating notch. Transition behavior of the assigned rating can be obtained from PACRA's Transition Study available at our website. (www.pacra.com). However, actual transition of rating may not follow the pattern observed in the past | Chapter III | 14-(F-VII)

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